

Daniel Research Group Understanding the Future

United States Personal Device Market Size and Forecast, 1975-2028 **November 2024 Update**

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Our Approach

The Daniel Research Group's EquilibriumSolver (EQS) is a forecasting methodology and application that utilizes a combination of long-term market trends, current unit shipments and revenue data, and analyst assessments of influencing economic, demographic, and market factors. The purpose of the EQS is to generate forecasts that are highly predictive by incorporating both mathematical calculations and insights from external sources.

The **EQS** algorithm considers variables such as Total Available Market (TAM), Penetration, Density, and Replacement Rate trends, as well as actual reported year-to-date data on unit shipments and revenue. Additionally, it incorporates the insights and expertise of our analysts regarding the magnitude and direction of major causal factors influencing the market.

By leveraging this comprehensive set of inputs, the **EQS** algorithm calculates forecasts for key variables and metrics. The algorithm aims to converge on the most likely forecast for each variable based on the provided input data and parameters. The resulting forecasts are expected to be both mathematically consistent and aligned with the narrative developed from external data, information, and analysts' knowledge and insights.

In summary, the core algorithm of the **Daniel Research Group's EquilibriumSolver** is designed to generate highly predictive forecasts by considering a wide range of factors and data, resulting in forecasts that are mathematically sound and consistent with the overall market narrative.

The Forecasting Challenges

There are currently two major factors that will significantly influence the demand for Personal Devices for the next five years, and longer.

- 1. **Trump** The impact of the economic and some of the domestic polices and plans of the incoming Trump Administration
- 2. **AI** The development and introduction of compelling AI applications that are resident on Personal Devices

A Major Inflection Point – Trump 2.0

Donald J. Trump just won the Presidential Election. If Harris had won, we would not have expected the top line economic metric, GDP growth and the Unemployment Rate, to differ much from the current consensus forecasters, and specifically that of the Congressional Budget Office and the Bureau of Labor Statistics.

However, with Trump wining, the uncertainty significantly escalates. Most credible recognized economists are of the opinion that Trumps' stated economic and other domestic policies will lead to a return of inflation, significant unemployment, and a recession. The unknown is the degree to which Trump will actually attempt to execute his plans, and the degree to which the legislature and the courts can mitigate or block those plans.

The core **EQS** algorithm forecasts **Unit Shipments** and the **Installed Base** as a function of four input variables.

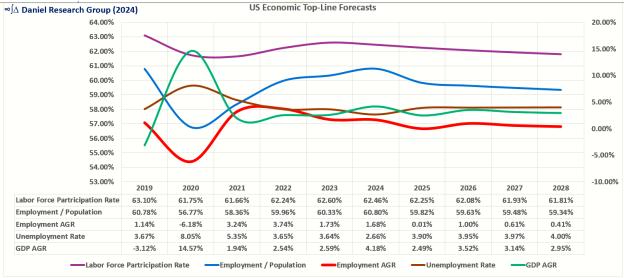
- 1. Total Available Market Number of Households or Businesses in the US economy.
- 2. **Penetration Rate** What Percent of those Households or Businesses own one or more of the devices.
- 3. **Density** For Households or Businesses that own one or more of the devices, how many.
- 4. **Replacement Rate** How long will a Households or Businesses use the device before ending use and replacing it.

Each of those variables could be significantly negatively impacted by the Trump economic and domestic policies and plans. Given no clarity at this time as to how much of Trump's stated economic objectives will be actually implemented, and what the effect will be, the forecasts presented in this report are those that are based on prior economic and demographic assumptions.

DRG will be reviewing the many new economic and market forecasts and analysis reports that will be produced and published over the next few weeks, and will be updating our next forecasts

(December 2024) to more accurately reflect the anticipated impact of the Trump economic and social agendas on the US Economic Demographic Structure and the Personal Device Markets.





DRG develops its own forecast for Households and Business that are the Total Available Market for Personal Devices. Our forecasts are based on current economic forecast from government and major financial institutions. Our **Business Economic Demographic Database (BEDD)** report is also available <u>free from our web site</u>

The AI Opportunity

The eventual realization of the AI potential for AI devices is dependent on the development of applications for existing and new use cases that can be implemented on the AI devices, as well as the required support services. The revenue potential for these applications and services is significantly larger than the that for the devices themselves.

The Total Available Market for these applications and services is the number of owner/users that already have AI devices (the Penetrated Total Available Market) and the number of these devices in use (the Installed Base). Developers and marketers of those applications and services will need to have an accurate estimate of size of the Total Available Market and its growth.

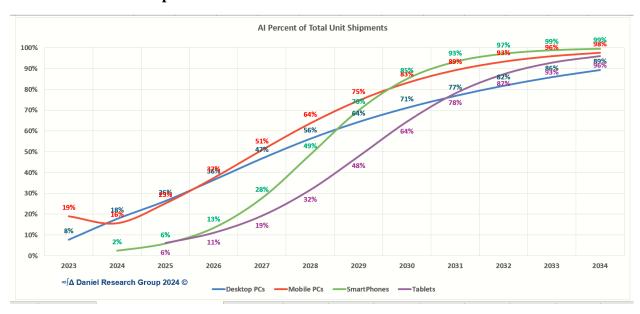
The availability of cloud-based AI use cases and applications is expanding, as is the availability of personal devices capable of supporting resident AI applications and agents. Still, the question remains, why would users choose a resident AI application rather than a cloud based one. **DRG** has identified three primary reasons

- 1. **Requires Resident Data** For availability, privacy, or security concerns, all or some of the required data only resides on the user's device and can or should not be accessible to the cloud. **DRG** had development a preliminary use case taxonomy for these AI Device Resident applications/agents
 - a. Task Automation
 - i. Consumer Life Management,
 - ii. Environment/Infrastructure Management
 - iii. Enterprise Business Process Management
 - iv. Device Management
 - b. Query Research and Recommendation dependent on private data
 - c. Content Creation and Entertainment
 - d. Research and Development downloading and downsizing of existing cloud applications that can work on smaller datasets
- 2. **Vendor Preferred Business Model** Application and Agent developers/marketers prefer to sell resident installable products rather than cloud-based services that would require more after-market support.
- 3. **Users Have No Choice** eventually all available devices will be able to support AI devices.

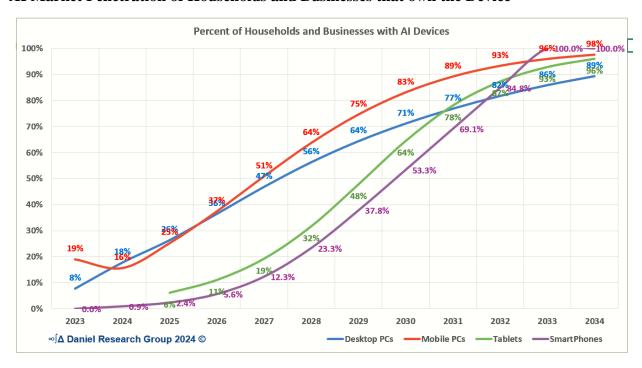
The **DRG EQS** models will produce the most accurate forecast of the size and growth of the AI Device market by product, segment, and form factors. Our current AI Device forecast report is also available free from our web site

The United States AI Enabled Personal Computing Devices Market Size and Ten-Year Forecast November 2024

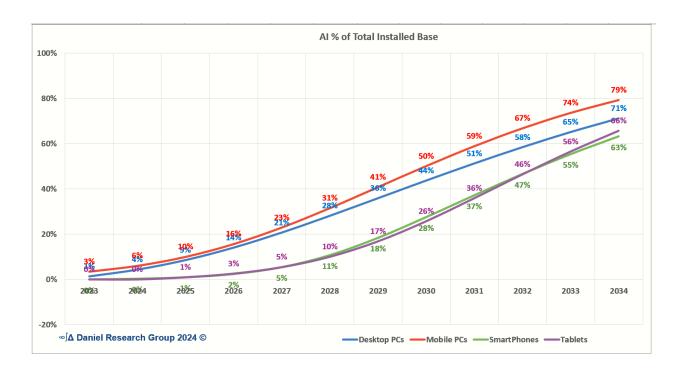
AI Percent of Unit Shipments



AI Market Penetration of Households and Businesses that own the Device



AI Percent of Installed Base



United States Personal Device Market Market Segment Forecast Overview Total Market

		United S	tates Total P	ersonal Devi	ces Unit Ship	ments (K)			
Desi	ktop PCs	2023	2024	2025	2026	2027	2028	CAGR ('22-'27)	Trend
Desktop PC	Desktop PC	13,674	13,495	12,642	11,896	11,173	10,488	-5.2%	
AGR	AGR	-14.8%	-1.3%	-6.3%	-5.9%	-6.1%	-6.1%		
Mol	bile PCs								
Traditional Mobile	PCs	42,899	45,382.7	45,675.8	46,159.0	46,542.7	46,882.5	1.8%	
AGR		-12.5%	5.8%	0.6%	1.1%	0.8%	0.7%		
Convertible Mobile	PCs	7,399	7,687	8,120	8,555	8,977	9,397	4.9%	
AGR		-16.5%	3.9%	5.6%	5.4%	4.9%	4.7%		
	Total Mobile PCs	50,298	53,069	53,796	54,714	55,520	56,279	2.3%	
	AGR	-13.1%	5.5%	1.4%	1.7%	1.5%	1.4%		
To	tal PCs		212,0	,					
	Total PCs	63,972	66,565	66,438	66,610	66,693	66,768	0.9%	
	AGR	-13.5%	4.1%	-0.2%	0.3%	0.1%	0.1%		
T.	ablets								•
Detachable		19,233	22,488	22,670	22.895	22,978	22,957	3.6%	
AGR		-21.3%	16.9%	0.8%	1.0%	0.4%	-0.1%		
Slate		14,694	19,269	17,776	16,830	15,898	15,004	0.4%	^
AGR		-47.1%	31.1%	-7.7%	-5.3%	-5.5%	-5.6%		
	Total Tablets	33,927	41,757	40,446	39,725	38,875	37,961	2.3%	
	AGR	-35.0%	23.1%	-3.1%	-1.8%	-2.1%	-2.4%		
Total	Computers								
Total Computers		97.899	108,322	106,884	106.334	105,568	104,729	1.4%	
AGR		-13.5%	4.1%	-0.2%	0.3%	0.1%	0.1%		
	le Phones	10.070	,0	0.270	0,0,0	0.170	0,0		
	Standard Phone	5,139	4,541	4,391	4,262	4,128	3,994	-4.9%	_
	AGR	25.3%	-11.6%	-3.3%	-2.9%	-3.1%	-3.3%		
	SmartPhones	130,594	124,800	124,861	125,419	125,682	125,808	-0.7%	\
	AGR	-6.9%	-4.4%	0.0%	0.4%	0.2%	0.1%		\ _
Total Mobile Phone		135.733	129,341	129,252	129,681	129,810	129.802	-0.9%	\
AGR		-6.0%	-4.7%	-0.1%	0.3%	0.1%	0.0%		\
	l Devices	0.070	1.170	3.170	3.070	0.770	0.070		
Total Devices	. 501.000	233,632	237,662	236,136	236,015	235,378	234,531	0.1%	^
AGR		-13.6%	1.7%	-0.6%	-0.1%	-0.3%	-0.4%		
		10.070			oup © (2024)		3.470		,

Consumer Segment

	United Stat	tes Consume	r Personal D	evices Unit S	Shipments (K)			
Desktop PCs	2023	2024	2025	2026	2027	2028	CAGR ('22-'27)	Trend
esktop PC Desktop PC	5,990	5,931	5,413	4,959	4,533	4,139	-7.1%	$\overline{}$
GR AGR	-14.8%	-1.0%	-8.7%	-8.4%	-8.6%	-8.7%		
Mobile PCs								
raditional Mobile PCs	18,645	20,001.9	20,448.9	20,906.2	21,316.2	21,703.7	3.1%	
GR	-13.4%	7.3%	2.2%	2.2%	2.0%	1.8%		
onvertible Mobile PCs	2,300	2,520	2,420	2,364	2,303	2,242	-0.5%	
GR	-13.2%	9.6%	-3.9%	-2.3%	-2.6%	-2.7%		
Total Mobile Po	s 20,945	22,522	22,869	23,270	23,619	23,945	2.7%	
AGR	-13.4%	7.5%	1.5%	1.8%	1.5%	1.4%		
Total PCs								-
Total PCs	26,935	28,453	28,282	28,229	28,153	28,085	0.8%	
AGR	-13.7%	5.6%	-0.6%	-0.2%	-0.3%	-0.2%		
Tablets								
etachable	15,929	18,419	18,775	19,153	19,391	19,523	4.2%	
.GR	-18.5%	15.6%	1.9%	2.0%	1.2%	0.7%		
late	13,752	18,554	16,799	15,827	14,870	13,951	0.3%	^
GR	-46.5%	34.9%	-9.5%	-5.8%	-6.0%	-6.2%		
Total Tablets	29,681	36,973	35,574	34,980	34,261	33,474	2.4%	
AGR	-34.4%	24.6%	-3.8%	-1.7%	-2.1%	-2.3%		
Total Computers								
otal Computers	56,616	65,425	63,856	63,210	62,414	61,559	1.7%	
GR .	-13.7%	5.6%	-0.6%	-0.2%	-0.3%	-0.2%		
Mobile Phones							'	•
Standard Phone	5,067	4,488	4,337	4,208	4,072	3,937	-4.9%	
AGR	25.3%	-11.4%	-3.4%	-3.0%	-3.2%	-3.3%		
SmartPhones	118,891	113,241	113,249	113,706	113,896	113,961	-0.8%	1
AGR	-7.1%	-4.8%	0.0%	0.4%	0.2%	0.1%		
otal Mobile Phones	123,958	117,729	117,586	117,913	117,968	117,898	-1.0%	1
GR	-6.1%	-5.0%	-0.1%	0.3%	0.0%	-0.1%		
Total Devices								
otal Devices	180,575	183,155	181,442	181,123	180,382	179,457	-0.1%	\wedge
GR	-13.4%	1.4%	-0.9%	-0.2%	-0.4%	-0.5%		/
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Enterprise Segment

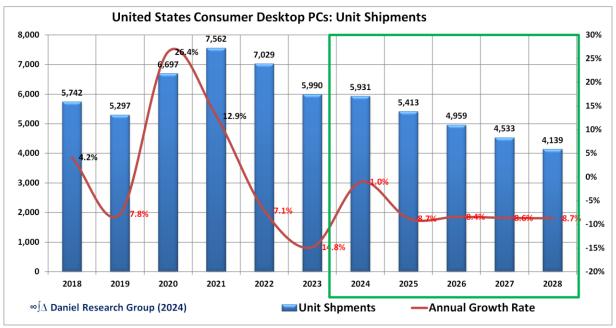
			es Enterpris						
	ktop PCs	2023	2024	2025	2026	2027	2028	CAGR ('22-'27)	Trend
Desktop PC	Desktop PC	7,684	7,564	7,229	6,936	6,640	6,349	-3.7%	
AGR	AGR	-14.9%	-1.6%	-4.4%	-4.0%	-4.3%	-4.4%		
Mol	bile PCs								
raditional Mobile	PCs	24,254	25,380.8	25,226.9	25,252.9	25,226.5	25,178.7	0.8%	
\GR		-11.8%	4.6%	-0.6%	0.1%	-0.1%	-0.2%		
Convertible Mobile	PCs	5,100	5,167	5,700	6,191	6,674	7,155	7.0%	
AGR		-17.9%	1.3%	10.3%	8.6%	7.8%	7.2%		
	Total Mobile PCs	29,353	30,548	30,927	31,444	31,900	32,334	2.0%	
	AGR	-12.9%	4.1%	1.2%	1.7%	1.5%	1.4%		
То	tal PCs								-
	Total PCs	37,037	38,112	38,156	38,380	38,540	38,683	0.9%	
	AGR	-13.3%	2.9%	0.1%	0.6%	0.4%	0.4%		
T	ablets								
Detachable		3,304	4,069	3,894	3,742	3,587	3,434	0.8%	
AGR		-32.3%	23.2%	-4.3%	-3.9%	-4.1%	-4.3%		
Slate		942	715	977	1,002	1,027	1,053	2.3%	,
AGR		-54.0%	-24.1%	36.7%	2.6%	2.5%	2.5%		
	Total Tablets	4,246	4,784	4,872	4,744	4,614	4,487	1.1%	
	AGR	-38.7%	12.7%	1.8%	-2.6%	-2.7%	-2.8%		
Total	Computers								•
otal Computers		41,283	42,896	43,028	43,124	43,154	43,170	0.9%	
AGR .		-13.3%	2.9%	0.1%	0.6%	0.4%	0.4%		
Mobi	le Phones							'	-
	Standard Phone	73	53	54	55	56	57	-4.8%	\
	AGR	25.3%	-27.7%	1.8%	2.2%	2.0%	1.9%		\
	SmartPhones	11,702	11,559	11,612	11,713	11,786	11,847	0.2%	
	AGR	-4.4%	-1.2%	0.5%	0.9%	0.6%	0.5%		
otal Mobile Phone	es	11,775	11,611	11,666	11,767	11,842	11,904	0.2%	. /
AGR		-4.2%	-1.4%	0.5%	0.9%	0.6%	0.5%		
Tota	I Devices								
Total Devices		53,058	54,508	54,694	54,892	54,996	55,074	0.7%	
AGR		-14.3%	2.7%	0.3%	0.4%	0.2%	0.1%		
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Product Forecast Tables and Charts

Desktop PCs

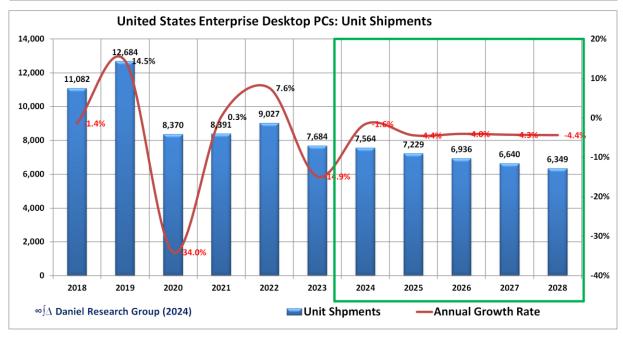
Consumer

	United	States Co	onsumer	Desktop	PCs			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Tren
Unit Shipments (K)	5,990	5,931	5,413	4,959	4,533	4,139	-8.6%	ш.
AGR	-14.8%	-1.0%	-8.7%	-8.4%	-8.6%	-8.7%		ШП
Revenue (\$M)	7,268	7,298	6,843	6,443	6,051	5,677	-6.1%	ш.
AGR	-16.0%	0.4%	-6.2%	-5.9%	-6.1%	-6.2%		
Average Price (\$)	1,213	1,231	1,264	1,299	1,335	1,371	2.7%	
AGR	-1.5%	1.4%	2.7%	2.7%	2.7%	2.7%		
Installed Base (K)	18,104	17,263	16,406	15,506	14,586	13,662	-5.7%	li.
AGR	-2.9%	-4.6%	-5.0%	-5.5%	-5.9%	-6.3%		Ш
Removal Age (Y)	4.04	3.93	3.99	4.07	4.16	4.28	2.1%	
AGR	2.2%	-2.9%	1.6%	2.0%	2.3%	2.7%		
Average Installed Base Age (Y)	3.99	4.03	4.10	4.18	4.26	4.33	1.8%	
AGR	0.5%	1.1%	1.7%	1.9%	1.9%	1.7%		
Replacement Cycle Length (Y)	3.77	3.55	3.62	3.65	3.67	3.70	1.0%	
AGR	2.7%	-5.8%	1.9%	0.8%	0.8%	0.6%		
Units per Households (#)	1.00	1.00	1.00	1.01	1.04	1.07	1.7%	
AGR				1.4%	2.3%	3.0%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trer
Market Penetration (%)	13.6%	12.9%	12.1%	11.2%	10.2%	9.2%	-4.4%	
Market Penetration (%)			earch Gr			9.2%	-4.4%	



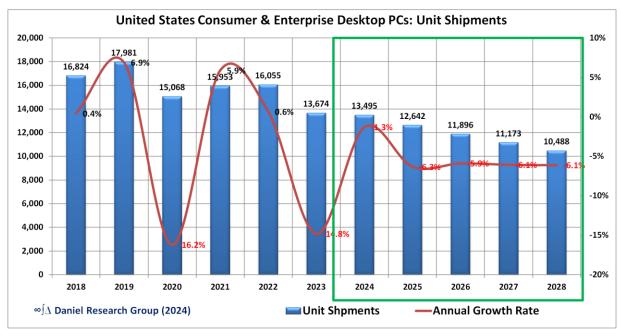
Enterprise

	United 9	States Er	nterprise	Desktop	PCs			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	7,684	7,564	7,229	6,936	6,640	6,349	-4.3%	II
AGR	-14.9%	-1.6%	-4.4%	-4.0%	-4.3%	-4.4%		Ш
Revenue (\$M)	5,950	6,090	5,971	5,878	5,773	5,663	-1.8%	
AGR	-20.1%	2.4%	-1.9%	-1.6%	-1.8%	-1.9%		
Average Price (\$)	774	805	826	847	869	892	2.6%	
AGR	-6.1%	4.0%	2.6%	2.6%	2.6%	2.6%		_=
Installed Base (K)	27,709	25,657	23,879	22,339	20,993	19,795	-6.3%	I.
AGR	-8.2%	-7.4%	-6.9%	-6.4%	-6.0%	-5.7%		
Removal Age (Y)	4.82	4.75	4.69	4.61	4.53	4.46	-1.6%	I I
AGR	1.4%	-1.5%	-1.3%	-1.7%	-1.8%	-1.5%		ШГ
Average Installed Base Age (Y)	4.62	4.59	4.54	4.48	4.43	4.37	-1.2%	li.
AGR	0.2%	-0.8%	-1.1%	-1.3%	-1.2%	-1.2%		ШГ
Replacement Cycle Length (Y)	3.73	3.67	3.65	3.64	3.63	3.62	-0.3%	
AGR	1.1%	-1.6%	-0.5%	-0.4%	-0.2%	-0.2%		.
Units per Businesses (#)	11.38	11.75	12.50	13.38	14.55	16.01	8.0%	
AGR	0.9%	3.2%	6.4%	7.0%	8.7%	10.0%		11
	2023	2024	2025	2026	2027	2028	Change '20-'25	Tren
Market Penetration (%)	36.0%	31.7%	27.7%	24.0%	20.7%	17.7%	-18.3%	111
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Total Desktop PCs

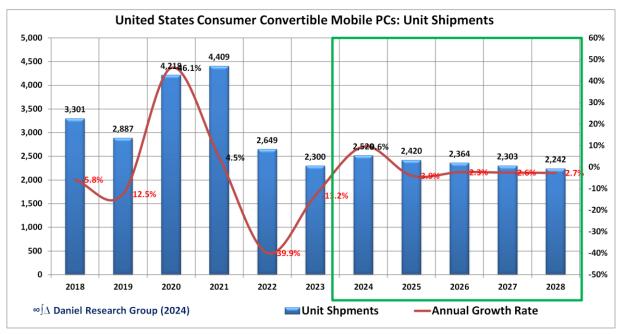
United	d States	Consum	er & Ente	rnrisa Da	skton P	<u> </u>		
Office	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	13,674	13,495	12,642	11,896	11,173	10,488	-6.1%	III_
AGR	-14.8%	-1.3%	-6.3%	-5.9%	-6.1%	-6.1%		IIII.
Revenue (\$M)	13,218	13,388	12,815	12,321	11,823	11,340	-4.1%	
AGR	-17.9%	1.3%	-4.3%	-3.9%	-4.0%	-4.1%		
Average Price (\$)	967	992	1,014	1,036	1,058	1,081	2.2%	
AGR	-3.6%	2.6%	2.2%	2.2%	2.2%	2.2%		
Installed Base (K)	45,813	42,920	40,284	37,845	35,579	33,456	-6.0%	la.
AGR	-6.2%	-6.3%	-6.1%	-6.1%	-6.0%	-6.0%		
Removal Age (Y)	4.52	4.42	4.40	4.39	4.38	4.38	-0.2%	
AGR	1.6%	-2.2%	-0.3%	-0.4%	-0.2%	0.2%		
Average Installed Base Age (Y)	4.37	4.36	4.36	4.35	4.36	4.36	0.0%	
AGR	0.1%	-0.2%	-0.1%	-0.1%	0.0%	0.0%		li
Replacement Cycle Length (Y)	3.74	3.62	3.64	3.64	3.65	3.65	0.2%	
AGR	1.7%	-3.3%	0.5%	0.1%	0.2%	0.1%		
Units per Households & Businesses (#)	2.23	2.21	2.20	2.23	2.29	2.39	2.0%	
AGR	-2.6%	-1.1%	-0.3%	1.4%	2.9%	4.0%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	
Market Penetration (%)	14.7%	13.8%	12.9%	11.8%	10.7%	9.6%	-5.1%	Henna.
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Mobile PC

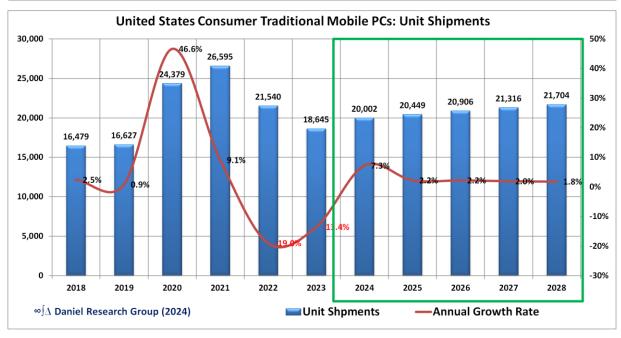
Consumer Convertible

Unit	ed States	s Consun	ner Conv	ertible M	obile PC	5		
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Tren
Unit Shipments (K)	2,300	2,520	2,420	2,364	2,303	2,242	-2.9%	
AGR	-13.2%	9.6%	-3.9%	-2.3%	-2.6%	-2.7%		- 111
Revenue (\$M)	1,554	2,279	2,224	2,206	2,183	2,158	-1.4%	
AGR	-25.8%	46.6%	-2.4%	-0.8%	-1.0%	-1.1%		
Average Price (\$)	676	905	919	933	948	963	1.6%	
AGR	-14.5%	33.8%	1.6%	1.6%	1.6%	1.6%		_ 111
Installed Base (K)	10,560	10,167	9,712	9,252	8,806	8,388	-4.7%	li.
AGR	-4.6%	-3.7%	-4.5%	-4.7%	-4.8%	-4.8%		
Removal Age (Y)	3.96	4.16	4.43	4.62	4.76	4.84	3.8%	
AGR	13.6%	5.2%	6.4%	4.3%	3.0%	1.7%		-1
Average Installed Base Age (Y)	3.99	4.24	4.42	4.54	4.59	4.61	2.1%	
AGR	10.7%	6.2%	4.3%	2.6%	1.3%	0.3%		_П.
Replacement Cycle Length (Y)	4.76	4.49	4.38	4.28	4.20	4.15	-1.9%	
AGR	1.9%	-5.7%	-2.5%	-2.3%	-1.7%	-1.2%		
Units per Households (#)	1.00	1.00	1.00	1.00	1.00	1.00	0.0%	
AGR		0.2%	0.1%	0.0%	0.0%	-0.1%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Tre
Market Penetration (%)	7.9%	7.6%	7.1%	6.7%	6.4%	6.0%	-1.9%	
	∞∫∆ Da	aniel Res	earch Gre	oup ©(20	24)			



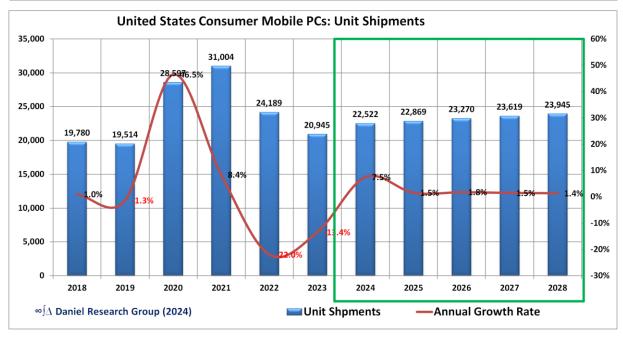
Consumer Traditional

Onit	eu State	o Colloui	nei maui	uonai wi	obile PCs	<u> </u>		
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Tren
Unit Shipments (K)	18,645	20,002	20,449	20,906	21,316	21,704	2.1%	-
AGR	-13.4%	7.3%	2.2%	2.2%	2.0%	1.8%		
Revenue (\$M)	21,971	23,883	26,204	28,750	31,459	34,376	9.5%	
AGR	-14.3%	8.7%	9.7%	9.7%	9.4%	9.3%		0
Average Price (\$)	1,178	1,194	1,281	1,375	1,476	1,584	7.3%	
AGR	-1.0%	1.3%	7.3%	7.3%	7.3%	7.3%		=
Installed Base (K)	89,927	89,216	88,673	88,323	88,230	88,440	-0.2%	
AGR	-0.5%	-0.8%	-0.6%	-0.4%	-0.1%	0.2%		
Removal Age (Y)	1.02	1.04	1.03	1.02	1.00	0.99	-1.1%	
AGR	12.0%	1.3%	-0.9%	-1.0%	-1.2%	-1.4%		Ш
Average Installed Base Age (Y)	4.24	4.36	4.44	4.47	4.47	4.45	0.5%	_
AGR	4.8%	2.9%	1.7%	0.7%	0.0%	-0.5%		
Replacement Cycle Length (Y)	5.72	5.31	5.22	5.16	5.12	5.11	-0.9%	
AGR	2.2%	-7.2%	-1.6%	-1.3%	-0.7%	-0.1%		
Units per Households (#)	1.00	1.00	1.00	1.00	1.00	1.00		Ш
AGR	2023	2024	2025	2026	2027	2028	Change '20-'25	Tre
Market Penetration (%)	67.6%	66.4%	65.4%	64.6%	63.9%	63.5%	-4.1%	
market renetiation (%)				oup ©(20		55.070	-4.170	



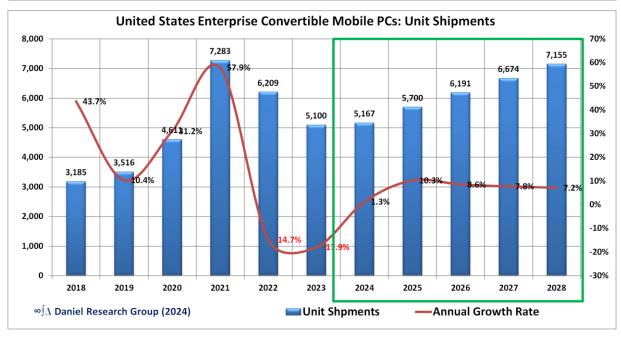
Consumer Total

	United	States C	onsumer	Mobile F	PCs			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Tren
Unit Shipments (K)	20,945	22,522	22,869	23,270	23,619	23,945	1.5%	
AGR	-13.4%	7.5%	1.5%	1.8%	1.5%	1.4%		
Revenue (\$M)	23,526	26,162	28,427	30,956	33,643	36,534	8.7%	
AGR	-15.2%	11.2%	8.7%	8.9%	8.7%	8.6%		-60
Average Price (\$)	1,123	1,162	1,243	1,330	1,424	1,526	7.1%	
AGR	-2.0%	3.4%	7.0%	7.0%	7.1%	7.1%		
Installed Base (K)	100,487	99,383	98,385	97,575	97,037	96,827	-0.6%	
AGR	-0.9%	-1.1%	-1.0%	-0.8%	-0.6%	-0.2%		
Removal Age (Y)	4.75	4.82	4.94	5.03	5.09	5.13	1.6%	
AGR	7.6%	1.4%	2.5%	1.8%	1.3%	0.7%		
Average Installed Base Age (Y)	4.20	4.34	4.43	4.48	4.48	4.46	0.7%	_=
AGR	5.5%	3.3%	2.0%	1.0%	0.1%	-0.4%		_
Replacement Cycle Length (Y)	5.60	5.21	5.12	5.05	5.02	5.01	-1.0%	
AGR	2.2%	-6.9%	-1.6%	-1.4%	-0.7%	-0.2%		I
Units per Households (#)	1.06	1.05	1.05	1.05	1.05	1.05	-0.2%	li.
AGR	-0.2%	-0.1%	-0.2%	-0.2%	-0.2%	-0.2%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Tre
Market Penetration (%)	71.6%	70.2%	69.0%	67.9%	67.1%	66.5%	-5.1%	1
	∞J∆ Da	iniel Res	earch Gro	oup ©(20	24)			



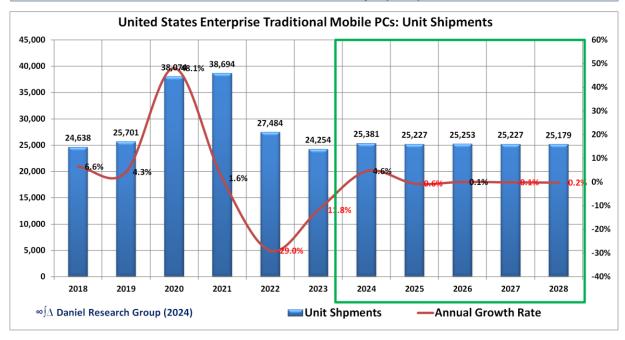
Enterprise Convertible

Unit	ed States	Enterpr	ise Conv	ertible M	obile PC	S		
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Tren
Unit Shipments (K)	5,100	5,167	5,700	6,191	6,674	7,155	8.5%	
AGR	-17.9%	1.3%	10.3%	8.6%	7.8%	7.2%		0
Revenue (\$M)	3,008	2,978	3,208	3,404	3,584	3,754	6.0%	
AGR	-29.1%	-1.0%	7.8%	6.1%	5.3%	4.7%		
Average Price (\$)	590	576	563	550	537	525	-2.3%	I
AGR	-13.7%	-2.3%	-2.3%	-2.3%	-2.3%	-2.3%		ШГ
Installed Base (K)	14,479	15,427	16,427	17,448	18,493	19,567	6.1%	
AGR	8.5%	6.5%	6.5%	6.2%	6.0%	5.8%		
Removal Age (Y)	2.73	3.01	3.19	3.32	3.42	3.48	3.7%	-1
AGR	18.1%	10.2%	5.8%	4.1%	3.0%	1.8%		_
Average Installed Base Age (Y)	3.06	3.32	3.49	3.60	3.66	3.69	2.7%	
AGR	11.2%	8.5%	5.2%	3.1%	1.7%	0.8%		_
Replacement Cycle Length (Y)	4.66	4.66	4.50	4.38	4.29	4.22	-2.4%	ш.
AGR	9.3%	0.0%	-3.5%	-2.7%	-2.1%	-1.6%		
Units per Businesses (#)	3.48	3.09	2.93	2.86	2.88	2.95	-1.2%	
AGR	-15.3%	-11.2%	-5.3%	-2.4%	0.5%	2.4%		II.
	2023	2024 72.5%	2025 81.3%	2026 87.8%	2027	2028 95.1%	Change '20-'25	Tre
Market Penetration (%)	61.5%				92.2%		33.7%	



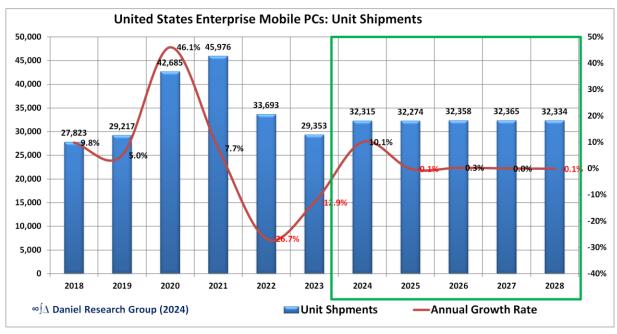
Enterprise Traditional

Unit	ed State	s Enterp	rise Tradi	itional M	obile PCs	5		
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	24,254	25,381	25,227	25,253	25,227	25,179	-0.2%	
AGR	-11.8%	4.6%	-0.6%	0.1%	-0.1%	-0.2%		
Revenue (\$M)	16,498	17,444	17,519	17,719	17,885	18,037	0.8%	
AGR	-17.9%	5.7%	0.4%	1.1%	0.9%	0.9%		
Average Price (\$)	680	687	694	702	709	716	1.0%	
AGR	-7.0%	1.0%	1.0%	1.0%	1.0%	1.0%		
Installed Base (K)	93,587	97,630	100,673	102,911	104,429	105,303	1.9%	
AGR	4.8%	4.3%	3.1%	2.2%	1.5%	0.8%		_
Removal Age (Y)	4.60	4.63	4.72	4.79	4.88	4.97	1.8%	_=
AGR	15.8%	0.7%	1.9%	1.5%	1.7%	1.9%		
Average Installed Base Age (Y)	4.06	4.10	4.15	4.21	4.27	4.32	1.3%	
AGR	1.2%	0.9%	1.4%	1.5%	1.4%	1.1%		1111
Replacement Cycle Length (Y)	5.69	5.58	5.54	5.47	5.40	5.33	-1.1%	I
AGR	49.8%	-2.0%	-0.7%	-1.2%	-1.2%	-1.3%		IIII.
Units per Businesses (#)	17.63	17.83	18.11	18.13	18.12	18.05	0.3%	
AGR	0.8%	1.1%	1.6%	0.1%	-0.1%	-0.4%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	78.5%	79.6%	80.7%	81.7%	82.6%	83.6%	5.0%	= =
	∞∫∆ Da	aniel Res	earch Gre	oup ©(20	24)			



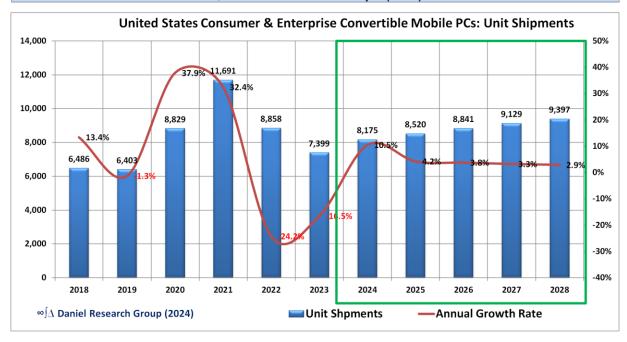
Enterprise Total

a prise rotar	Halta d	04-4 5		Makilal	20-			
			nterprise					
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Tren
Unit Shipments (K)	29,353	32,315	32,274	32,358	32,365	32,334	0.0%	
AGR	-12.9%	10.1%	-0.1%	0.3%	0.0%	-0.1%		_
Revenue (\$M)	19,506	23,007	23,277	23,638	23,944	24,223	1.3%	
AGR	-19.9%	17.9%	1.2%	1.6%	1.3%	1.2%		Ш
Average Price (\$)	665	712	721	731	740	749	1.3%	
AGR	-8.0%	7.1%	1.3%	1.3%	1.3%	1.3%		Ш
Installed Base (K)	108,066	114,007	118,664	122,222	124,795	126,493	2.6%	-1
AGR	5.3%	5.5%	4.1%	3.0%	2.1%	1.4%		
Removal Age (Y)	4.33	4.31	4.40	4.48	4.57	4.66	2.0%	
AGR	15.0%	-0.5%	2.1%	1.8%	2.0%	2.1%		
Average Installed Base Age (Y)	3.92	3.95	4.01	4.07	4.14	4.19	1.5%	
AGR	1.8%	0.8%	1.4%	1.6%	1.6%	1.4%		
Replacement Cycle Length (Y)	5.52	5.32	5.30	5.24	5.19	5.13	-0.9%	
AGR	43.3%	-3.6%	-0.5%	-1.0%	-1.0%	-1.2%		П
Units per Businesses (#)	16.55	17.05	17.61	17.90	18.15	18.32	1.8%	-
AGR	1.9%	3.0%	3.3%	1.7%	1.4%	1.0%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Tre
Market Penetration (%)	96.6%	97.2%	97.8%	98.2%	98.6%	98.9%	2.3%	
	∞∫∆ Da	niel Res	earch Gr	oup ©(20	24)			



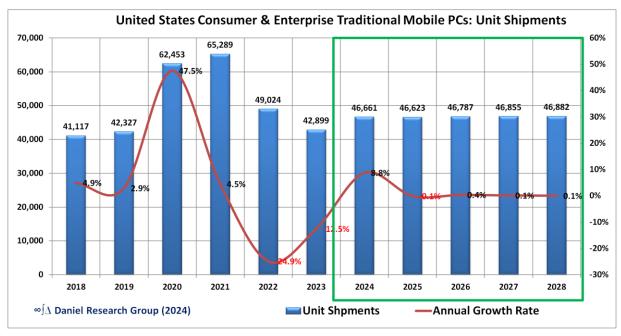
Total Convertible Mobile PCs

United Stat	es Cons	umer & E	nterprise	Conver	tible Mob	ile PCs		
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	7,399	8,175	8,520	8,841	9,129	9,397	3.5%	_==
AGR	-16.5%	10.5%	4.2%	3.8%	3.3%	2.9%		
Revenue (\$M)	4,563	6,306	6,601	6,890	7,159	7,415	4.1%	
AGR	-28.0%	38.2%	4.7%	4.4%	3.9%	3.6%		
Average Price (\$)	617	771	775	779	784	789	0.6%	
AGR	-13.8%	25.1%	0.4%	0.6%	0.6%	0.6%		
Installed Base (K)	25,039	25,594	26,139	26,700	27,300	27,955	2.2%	-1
AGR	2.6%	2.2%	2.1%	2.1%	2.2%	2.4%		
Removal Age (Y)	3.23	3.38	3.56	3.69	3.79	3.86	3.4%	-1
AGR	15.6%	4.7%	5.3%	3.7%	2.7%	1.8%		
Average Installed Base Age (Y)	3.45	3.66	3.81	3.89	3.93	3.95	1.9%	
AGR	10.2%	6.3%	3.9%	2.2%	1.1%	0.3%		
Replacement Cycle Length (Y)	4.70	4.36	4.28	4.22	4.20	4.20	-0.9%	
AGR	6.0%	-7.3%	-1.9%	-1.2%	-0.6%	-0.1%		.
Jnits per Households & Businesses (#)	1.70	1.69	1.71	1.74	1.79	1.86	2.4%	
AGR	-0.2%	-0.6%	1.1%	1.9%	3.0%	3.8%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	10.5%	10.7%	10.7%	10.7%	10.5%	10.3%	-0.3%	<u> </u>
	∞∫∆ Da	niel Res	earch Gro	oup ©(20	24)			



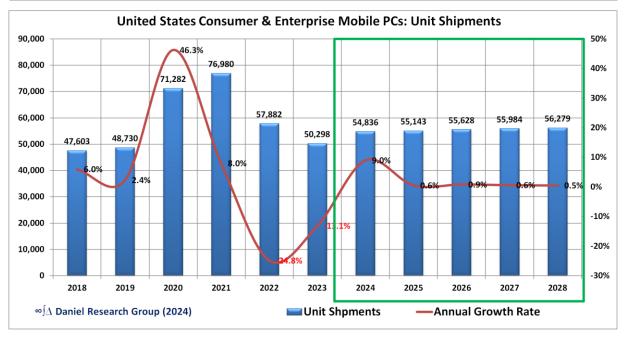
Total Traditional Mobile PCs

United Sta	tes Cons	sumer & I	Enterpris	e Traditio	onal Mob	ile PCs		
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	42,899	46,661	46,623	46,787	46,855	46,882	0.1%	
AGR	-12.5%	8.8%	-0.1%	0.4%	0.1%	0.1%		
Revenue (\$M)	38,469	42,863	45,103	47,704	50,428	53,342	5.6%	- 1
AGR	-15.9%	11.4%	5.2%	5.8%	5.7%	5.8%		_===
Average Price (\$)	897	919	967	1,020	1,076	1,138	5.5%	
AGR	-3.9%	2.4%	5.3%	5.4%	5.6%	5.7%		
Installed Base (K)	183,514	187,796	190,910	193,097	194,532	195,366	1.0%	
AGR	2.2%	2.3%	1.7%	1.1%	0.7%	0.4%		_
Removal Age (Y)	4.71	4.72	4.82	4.90	4.97	5.05	1.7%	
AGR	11.9%	0.2%	2.1%	1.7%	1.6%	1.5%		
Average Installed Base Age (Y)	4.13	4.19	4.26	4.31	4.35	4.38	1.1%	
AGR	3.2%	1.6%	1.5%	1.2%	0.9%	0.6%		_=
Replacement Cycle Length (Y)	5.70	5.43	5.39	5.33	5.28	5.24	-0.9%	
AGR	27.2%	-4.8%	-0.8%	-1.1%	-0.9%	-0.8%		III
Units per Households & Businesses (#)	1.93	1.98	2.03	2.05	2.07	2.07	1.1%	-111
AGR	2.4%	2.9%	2.2%	1.4%	0.7%	0.1%		
Mandard Danielo (2)	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	68.2%	67.1%	66.2%	65.4%	64.8%	64.5%	-3.7%	II
	∞J∆ Da	aniel Res	earch Gr	oup ©(20	24)			



Total Mobile PC

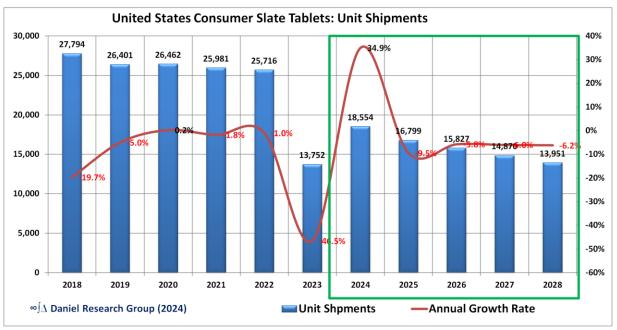
Unite	ed States	Consun	ner & Ent	erprise N	lobile PC	s		
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	50,298	54,836	55,143	55,628	55,984	56,279	0.7%	
AGR	-13.1%	9.0%	0.6%	0.9%	0.6%	0.5%		
Revenue (\$M)	43,032	49,169	51,704	54,594	57,587	60,757	5.4%	
AGR	-17.4%	14.3%	5.2%	5.6%	5.5%	5.5%		
Average Price (\$)	856	897	938	981	1,029	1,080	4.8%	
AGR	-4.9%	4.8%	4.6%	4.7%	4.8%	5.0%		-:!!!
Installed Base (K)	208,553	213,390	217,049	219,797	221,832	223,320	1.1%	
AĞR	2.2%	2.3%	1.7%	1.3%	0.9%	0.7%		
Removal Age (Y)	4.51	4.52	4.63	4.71	4.79	4.86	1.8%	
AGR	11.8%	0.4%	2.3%	1.8%	1.7%	1.5%		1
Average Installed Base Age (Y)	4.04	4.12	4.19	4.25	4.29	4.31	1.1%	
AGR	3.8%	2.1%	1.7%	1.3%	0.9%	0.6%		•
Replacement Cycle Length (Y)	5.56	5.27	5.22	5.16	5.11	5.08	-0.9%	
AGR	24.1%	-5.2%	-1.0%	-1.1%	-0.9%	-0.7%		ll
Units per Households & Businesses (#)	2.05	2.11	2.17	2.20	2.23	2.24	1.5%	11
AĞR	2.7%	3.1%	2.5%	1.8%	1.2%	0.6%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	72.8%	71.5%	70.4%	69.4%	68.6%	68.1%	-4.8%	II
	∞∫∆ Da	aniel Res	earch Gr	oup ©(20	24)			



Tablets

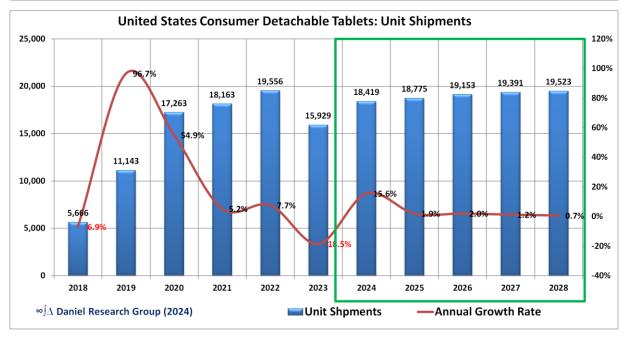
Consumer Slate

	United	States Co	onsumer	Slate Tab	olets			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	13,752	18,554	16,799	15,827	14,870	13,951	-6.9%	
AGR	-46.5%	34.9%	-9.5%	-5.8%	-6.0%	-6.2%		_
Revenue (\$M)	2,911	3,253	3,053	2,982	2,905	2,825	-3.5%	1_
AGR	-36.7%	11.8%	-6.1%	-2.3%	-2.6%	-2.7%		.III
Average Price (\$)	212	175	182	188	195	202	3.7%	l
AGR	18.4%	-17.2%	3.7%	3.7%	3.7%	3.7%		
Installed Base (K)	117,820	108,754	99,368	90,559	82,612	75,574	-8.7%	lı
AGR	-10.7%	-7.7%	-8.6%	-8.9%	-8.8%	-8.5%		IIII.
Removal Age (Y)	6.25	6.28	6.58	6.70	6.70	6.62	1.3%	-11
AGR	14.2%	0.5%	4.7%	1.9%	0.0%	-1.2%		
Average Installed Base Age (Y)	5.30	5.40	5.44	5.42	5.37	5.30	-0.4%	-11
AGR	7.1%	1.9%	0.8%	-0.4%	-1.0%	-1.1%		
Replacement Cycle Length (Y)	5.23	4.94	4.79	4.68	4.62	4.60	-1.8%	
AGR	3.6%	-5.6%	-2.9%	-2.5%	-1.2%	-0.4%		III
Units per Households (#)	1.48	1.36	1.23	1.11	1.01	1.00	-7.3%	
AGR	-11.8%	-8.6%	-9.4%	-9.6%	-9.5%	-0.5%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	59.7%	59.7%	59.6%	59.6%	59.6%	54.3%	-5.4%	
	∞∫∆ Da	aniel Res	earch Gre	oup ©(20	24)			



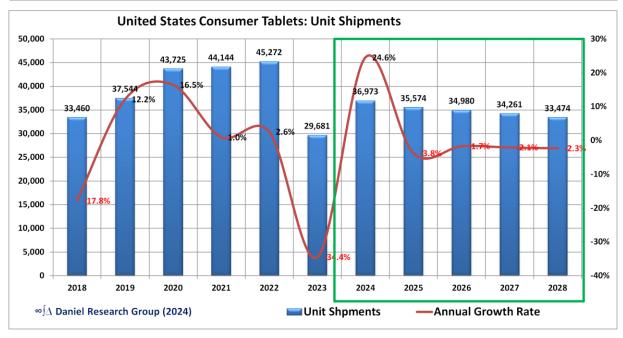
Consumer Detachable

Uı	nited Sta	tes Cons	umer Det	achable	Tablets			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Tren
Unit Shipments (K)	15,929	18,419	18,775	19,153	19,391	19,523	1.5%	
AGR	-18.5%	15.6%	1.9%	2.0%	1.2%	0.7%		_
Revenue (\$M)	10,781	12,456	12,897	13,363	13,742	14,053	3.1%	-
AGR	-20.3%	15.5%	3.5%	3.6%	2.8%	2.3%		
Average Price (\$)	677	676	687	698	709	720	1.6%	
AGR	-2.2%	-0.1%	1.6%	1.6%	1.6%	1.6%		=
Installed Base (K)	57,921	62,050	65,599	68,614	71,229	73,439	4.3%	_
AGR	8.4%	7.1%	5.7%	4.6%	3.8%	3.1%		_
Removal Age (Y)	3.24	3.37	3.64	3.91	4.09	4.29	6.2%	
AGR	11.3%	4.0%	7.9%	7.2%	4.7%	5.0%		
Average Installed Base Age (Y)	3.24	3.47	3.67	3.83	3.96	4.06	4.0%	_
AGR	11.4%	7.3%	5.7%	4.2%	3.4%	2.6%		_
Replacement Cycle Length (Y)	6.06	5.34	5.31	5.25	5.25	5.24	-0.5%	
AGR	-14.4%	-11.9%	-0.6%	-1.1%	-0.1%	-0.1%		- -
Units per Households (#)	2.33	2.26	2.18	2.08	1.97	1.86	-4.8%	li.
AGR	-2.1%	-2.8%	-3.8%	-4.7%	-5.1%	-5.5%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Tre
Market Penetration (%)	18.7%	20.4%	22.2%	24.2%	26.2%	28.3%	9.6%	=
	∞]∆ Da	iniel Res	earch Gro	oup ©(20	24)			



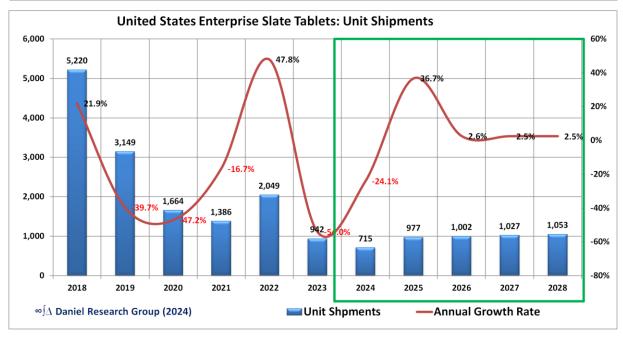
Consumer Total

	Unit	ed States	Consum	ner Table	ts			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	29,681	36,973	35,574	34,980	34,261	33,474	-2.5%	Han-
AGR	-34.4%	24.6%	-3.8%	-1.7%	-2.1%	-2.3%		
Revenue (\$M)	13,691	15,709	-	-	-	-		
AGR	-24.5%	14.7%	-100.0%	#DIV/0!	#DIV/0!	#DIV/0!		
Average Price (\$)	461	425	-	-	-	-		
AGR	15.2%	-7.9%	-100.0%	#DIV/0!	#DIV/0!	#DIV/0!		
Installed Base (K)	175,741	170,804	164,966	159,173	153,841	149,013	-3.4%	li.
AGR	-5.2%	-2.8%	-3.4%	-3.5%	-3.4%	-3.1%		Ш.
Removal Age (Y)	5.39	5.34	5.53	5.61	5.60	5.56	1.0%	
AGR	11.2%	-0.9%	3.5%	1.5%	-0.2%	-0.6%		
Average Installed Base Age (Y)	4.64	4.71	4.74	4.73	4.71	4.69	-0.1%	
AGR	5.9%	1.5%	0.6%	-0.2%	-0.4%	-0.4%		_
Replacement Cycle Length (Y)	5.47	5.08	4.98	4.90	4.89	4.89	-0.9%	
AGR	-0.1%	-7.3%	-1.8%	-1.6%	-0.4%	0.1%		.
Units per Households (#)	1.91	1.82	1.72	1.62	1.53	1.56	-3.7%	
AGR	-7.5%	-4.9%	-5.5%	-5.6%	-5.5%	1.9%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	
Market Penetration (%)	69.1%	69.9%	70.8%	71.7%	72.7%	68.5%	-0.6%	
	∞ ∆ Da	aniel Res	earch Gr	oup ©(20	24)			



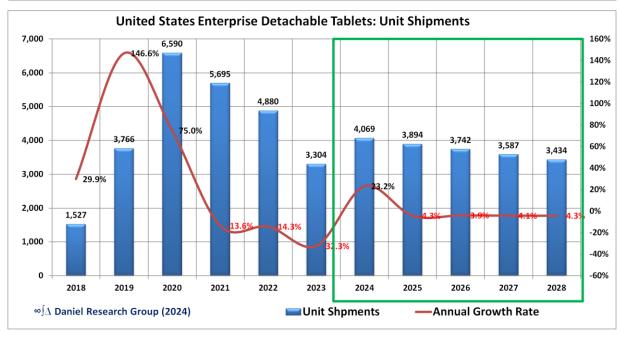
Enterprise Slate

	United 8	States Er	nterprise	Slate Tab	olets			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Tren
Unit Shipments (K)	942	715	977	1,002	1,027	1,053	10.2%	
AGR	-54.0%	-24.1%	36.7%	2.6%	2.5%	2.5%		
Revenue (\$M)	300	215	309	334	359	387	15.8%	
AGR	-63.6%	-28.3%	43.7%	7.9%	7.8%	7.8%		
Average Price (\$)	319	301	316	333	350	368	5.1%	
AGR	-20.8%	-5.6%	5.1%	5.1%	5.1%	5.1%		
Installed Base (K)	12,344	10,541	9,165	7,967	6,945	6,159	-12.6%	
AGR	-13.7%	-14.6%	-13.1%	-13.1%	-12.8%	-11.3%		
Removal Age (Y)	7.01	7.65	7.97	8.29	8.46	8.16	1.6%	-
AGR	13.6%	9.2%	4.1%	4.0%	2.1%	-3.6%		_
Average Installed Base Age (Y)	6.02	6.46	6.64	6.63	6.41	6.09	-1.5%	
AGR	8.5%	7.3%	2.8%	-0.2%	-3.4%	-5.0%		_
Replacement Cycle Length (Y)	5.26	5.19	4.89	4.62	4.39	4.35	-4.3%	II.
AGR	-2.8%	-1.3%	-5.6%	-5.6%	-5.0%	-0.9%		
Units per Businesses (#)	6.73	5.16	4.10	3.25	2.60	2.13	-19.8%	
AGR	-23.4%	-23.4%	-20.5%	-20.8%	-19.9%	-18.0%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	
Market Penetration (%)	27.1%	29.7%	32.4%	35.3%	38.3%	41.3%	14.2%	=
	∞∫∆ Da	aniel Res	earch Gro	oup ©(20	24)			



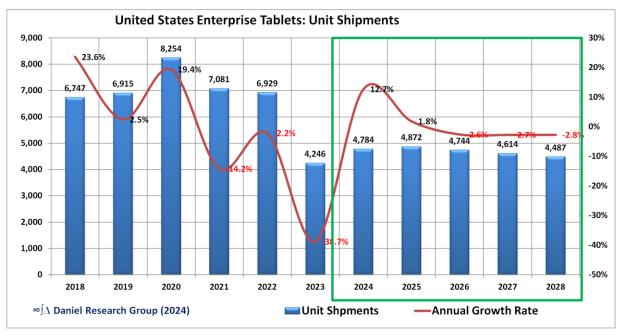
Enterprise Detachable

Uı	nited Sta	tes Enter	prise Det	achable	Tablets			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Tren
Unit Shipments (K)	3,304	4,069	3,894	3,742	3,587	3,434	-4.2%	П.
AGR	-32.3%	23.2%	-4.3%	-3.9%	-4.1%	-4.3%		_
Revenue (\$M)	2,381	2,947	2,851	2,768	2,682	2,595	-3.1%	
AGR	-25.4%	23.8%	-3.3%	-2.9%	-3.1%	-3.2%		
Average Price (\$)	721	724	732	740	748	756	1.1%	
AGR	10.2%	0.5%	1.1%	1.1%	1.1%	1.1%		
Installed Base (K)	9,350	10,202	10,995	11,489	11,738	11,792	3.7%	_
AGR	10.3%	9.1%	7.8%	4.5%	2.2%	0.5%		_
Removal Age (Y)	2.60	2.71	3.05	3.34	3.61	3.86	9.3%	
AGR	33.5%	4.1%	12.6%	9.4%	8.1%	6.9%		
Average Installed Base Age (Y)	3.00	3.21	3.40	3.60	3.78	3.94	5.2%	
AGR	12.6%	7.0%	5.9%	5.7%	5.1%	4.3%		_
Replacement Cycle Length (Y)	4.85	4.17	4.54	4.54	4.52	4.49	1.9%	
AGR	63.9%	-13.9%	9.0%	-0.2%	-0.5%	-0.6%		
Units per Businesses (#)	11.68	9.82	8.35	6.93	5.74	4.76	-16.6%	l.
AGR	-16.4%	-16.0%	-14.9%	-17.0%	-17.3%	-17.1%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Tre
Market Penetration (%)	11.8%	15.1%	19.1%	23.8%	29.3%	35.5%	23.7%	
	∞J∆ Da	aniel Res	earch Gr	oup ©(20	24)			



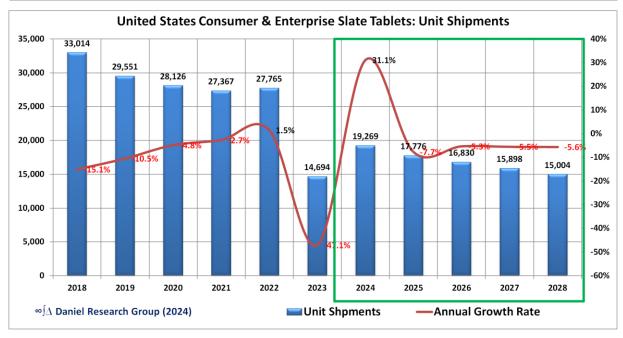
Enterprise Total

	Unite	d States	Enterpris	se Tablet	ts			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	4,246	4,784	4,872	4,744	4,614	4,487	-1.6%	
AGR	-38.7%	12.7%	1.8%	-2.6%	-2.7%	-2.8%		
Revenue (\$M)	2,681	3,162	3,160	3,102	3,041	2,983	-1.5%	
AGR	-33.2%	18.0%	-0.1%	-1.8%	-1.9%	-1.9%		
Average Price (\$)	631	661	649	654	659	665	0.1%	1.0
AGR	9.0%	4.7%	-1.9%	0.8%	0.8%	0.8%		_
Installed Base (K)	21,694	20,743	20,160	19,456	18,683	17,951	-3.6%	I
AGR	-4.8%	-4.4%	-2.8%	-3.5%	-4.0%	-3.9%		Ш
Removal Age (Y)	4.80	4.83	5.00	5.11	5.18	5.14	1.6%	
AGR	20.8%	0.6%	3.5%	2.3%	1.4%	-0.9%		
Average Installed Base Age (Y)	4.40	4.54	4.59	4.61	4.59	4.57	0.2%	-11
AGR	6.6%	3.3%	1.1%	0.3%	-0.3%	-0.4%		
Replacement Cycle Length (Y)	5.07	4.62	4.70	4.57	4.47	4.44	-1.0%	
AGR	26.5%	-8.9%	1.7%	-2.6%	-2.3%	-0.6%		
Units per Businesses (#)	9.71	8.31	7.37	6.48	5.73	5.11	-11.5%	I.
AGR	-15.8%	-14.4%	-11.3%	-12.0%	-11.6%	-10.9%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Tren
Market Penetration (%)	33.0%	36.3%	39.7%	43.2%	46.7%	50.3%	17.3%	=
	∞∫∆ Da	iniel Res	earch Gro	oup ©(20	24)			



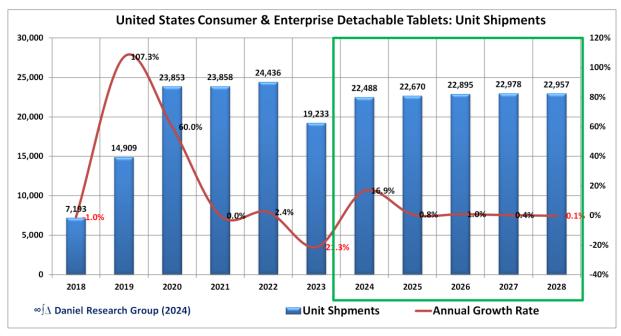
Total Slate

Unite	d States	Consum	er & Ente	rprise SI	ate Table	ts		
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	14,694	19,269	17,776	16,830	15,898	15,004	-6.1%	
AGR	-47.1%	31.1%	-7.7%	-5.3%	-5.5%	-5.6%		
Revenue (\$M)	3,211	3,468	3,363	3,316	3,264	3,212	-1.9%	1.
AGR	-40.8%	8.0%	-3.0%	-1.4%	-1.6%	-1.6%		_
Average Price (\$)	219	180	189	197	205	214	4.4%	
AGR	11.9%	-17.6%	5.1%	4.2%	4.2%	4.3%		
Installed Base (K)	130,164	119,295	108,532	98,527	89,557	81,733	-9.0%	
AGR	-11.0%	-8.4%	-9.0%	-9.2%	-9.1%	-8.7%		Ш.
Removal Age (Y)	6.33	6.40	6.70	6.83	6.84	6.73	1.3%	
AGR	14.1%	1.3%	4.6%	2.0%	0.1%	-1.5%		
Average Installed Base Age (Y)	5.37	5.49	5.54	5.51	5.44	5.36	-0.6%	
AGR	7.2%	2.3%	0.8%	-0.5%	-1.3%	-1.5%		_
Replacement Cycle Length (Y)	5.23	4.96	4.80	4.67	4.60	4.58	-2.0%	L
AGR	3.0%	-5.3%	-3.1%	-2.7%	-1.5%	-0.5%		
Inits per Households & Businesses (#)	1.60	1.45	1.31	1.17	1.06	1.04	-7.9%	
AGR	-12.3%	-9.4%	-10.0%	-10.2%	-10.0%	-1.3%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	58.2%	58.2%	58.3%	58.4%	58.5%	53.7%	-4.5%	
	∞∫∆ Da	niel Res	earch Gr	oup ©(20	24)			



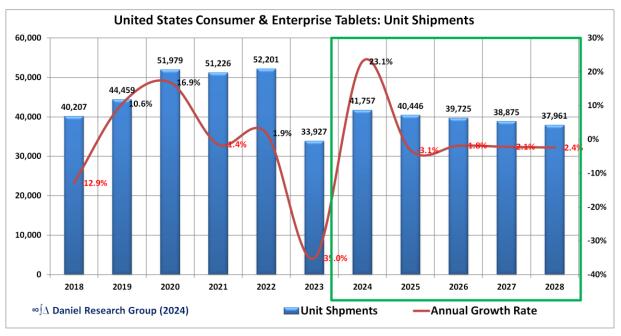
Total Detachable

United St	tates Co	nsumer 8	& Enterpr	ise Detac	hable Ta	blets		
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	19,233	22,488	22,670	22,895	22,978	22,957	0.5%	
AGR	-21.3%	16.9%	0.8%	1.0%	0.4%	-0.1%		
Revenue (\$M)	13,162	15,403	15,747	16,131	16,424	16,648	2.0%	
AGR	-21.3%	17.0%	2.2%	2.4%	1.8%	1.4%		
Average Price (\$)	684	685	695	705	715	725	1.4%	_=
AGR	0.0%	0.1%	1.4%	1.4%	1.4%	1.5%		
Installed Base (K)	67,271	72,252	76,594	80,103	82,967	85,231	4.2%	
AGR	8.7%	7.4%	6.0%	4.6%	3.6%	2.7%		_=
Removal Age (Y)	3.10	3.23	3.52	3.79	4.00	4.22	6.9%	
AGR	17.5%	4.3%	9.0%	7.7%	5.5%	5.4%		1
Average Installed Base Age (Y)	3.18	3.42	3.62	3.79	3.93	4.04	4.3%	_==
AGR	12.1%	7.6%	6.0%	4.6%	3.8%	2.9%		
Replacement Cycle Length (Y)	5.85	5.13	5.18	5.13	5.12	5.12	0.0%	
AGR	2.3%	-12.3%	1.0%	-0.9%	-0.1%	-0.1%		
Units per Households & Businesses (#)	2.62	2.54	2.44	2.31	2.17	2.03	-5.4%	II.
AGR	-2.4%	-3.1%	-4.1%	-5.2%	-5.9%	-6.4%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	18.4%	20.1%	22.1%	24.1%	26.3%	28.7%	10.3%	
	∞J∆ Da	aniel Res	earch Gro	oup ©(20	24)			



Total Tablets

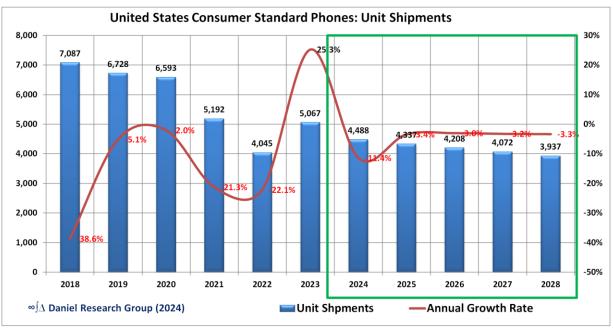
Un	ited Stat	es Consi	umer & E	nterprise	Tablets			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	33,927	41,757	40,446	39,725	38,875	37,961	-2.4%	III.
AGR	-35.0%	23.1%	-3.1%	-1.8%	-2.1%	-2.4%		
Revenue (\$M)	16,372	18,871	3,160	3,102	3,041	2,983	-36.9%	
AGR	-26.1%	15.3%	-83.3%	-1.8%	-1.9%	-1.9%		
Average Price (\$)	483	452	78	78	78	79	-35.4%	
AGR	13.7%	-6.4%	-82.7%	-0.1%	0.2%	0.4%		
Installed Base (K)	197,435	191,547	185,126	178,629	172,523	166,964	-3.4%	lı.
AGR	-5.1%	-3.0%	-3.4%	-3.5%	-3.4%	-3.2%		
Removal Age (Y)	5.30	5.26	5.45	5.54	5.54	5.51	1.2%	-111
AGR	12.5%	-0.7%	3.6%	1.6%	0.0%	-0.6%		
Average Installed Base Age (Y)	4.60	4.68	4.72	4.71	4.70	4.68	0.0%	-His-
AGR	6.0%	1.8%	0.8%	-0.1%	-0.4%	-0.4%		
Replacement Cycle Length (Y)	5.43	5.02	4.95	4.86	4.84	4.84	-0.9%	
AGR	3.3%	-7.5%	-1.4%	-1.7%	-0.6%	0.0%		.
Units per Households & Businesses (#)	2.10	1.99	1.88	1.77	1.67	1.69	-4.0%	I.
AGR	-7.6%	-5.3%	-5.6%	-5.8%	-5.7%	1.4%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	67.3%	68.3%	69.3%	70.3%	71.4%	67.6%	0.3%	
	∞∫∆ Da	aniel Res	earch Gr	oup ©(20	24)			



Mobile Phones

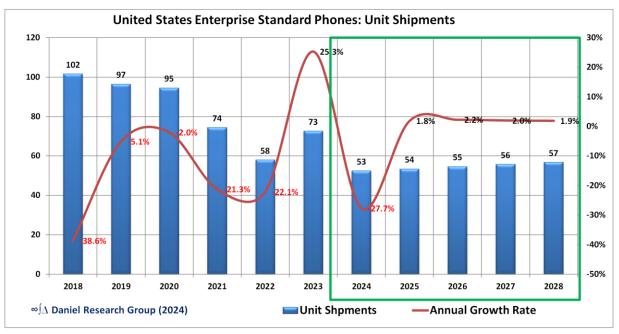
Consumer Standard

			sumer St					
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Tren
Unit Shipments (K)	5,067	4,488	4,337	4,208	4,072	3,937	-3.2%	I.
AGR	25.3%	-11.4%	-3.4%	-3.0%	-3.2%	-3.3%		
Revenue (\$M)	349	316	311	308	305	301	-1.2%	
AGR	7.5%	-9.6%	-1.4%	-0.9%	-1.1%	-1.2%		
Average Price (\$)	69	70	72	73	75	77	2.1%	
AGR	-14.2%	2.0%	2.1%	2.1%	2.2%	2.2%		
Installed Base (K)	89,887	69,686	54,012	43,133	35,990	31,572	-18.0%	1.
AGR	-20.1%	-22.5%	-22.5%	-20.1%	-16.6%	-12.3%		Ш.
Removal Age (Y)	12.40	12.58	12.39	11.87	11.11	10.12	-5.3%	di.
AGR	-0.2%	1.5%	-1.5%	-4.2%	-6.4%	-8.9%		
Average Installed Base Age (Y)	9.82	9.56	9.12	8.61	8.17	7.90	-4.7%	II.
AGR	-0.3%	-2.6%	-4.7%	-5.5%	-5.1%	-3.3%		
Replacement Cycle Length (Y)	4.25	3.82	3.70	3.86	4.21	4.78	5.7%	
AGR	-7.5%	-10.1%	-3.2%	4.3%	9.1%	13.5%		
Units per Households (#)	5.43	5.05	4.72	4.56	4.62	4.93	-0.6%	I.
AGR	-4.9%	-7.0%	-6.5%	-3.4%	1.3%	6.8%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Tren
Market Penetration (%)	12.5%	10.3%	8.4%	6.9%	5.6%	4.6%	-7.9%	II
	∞∫∧ Da	niel Res	earch Gr	oup ©(20	24)			



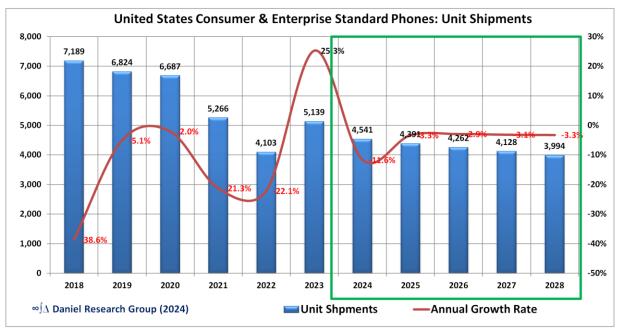
Enterprise Standard

i	Inited Sta	ates Ente	rprise St	andard P	hones			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	73	53	54	55	56	57	2.0%	
AGR	25.3%	-27.7%	1.8%	2.2%	2.0%	1.9%		=
Revenue (\$M)	27	21	23	24	27	29	8.3%	
AGR	7.5%	-23.1%	8.2%	8.6%	8.3%	8.1%		
Average Price (\$)	373	397	421	447	475	504	6.2%	- 1
AGR	-14.2%	6.3%	6.3%	6.2%	6.1%	6.1%		
Installed Base (K)	6,634	4,281	3,134	2,067	922	531	-40.7%	
AGR	-29.5%	-35.5%	-26.8%	-34.0%	-55.4%	-42.4%		III.
Removal Age (Y)	13.84	14.12	13.79	14.13	14.45	13.70	-0.8%	
AGR	1.6%	2.0%	-2.3%	2.4%	2.2%	-5.2%		
Average Installed Base Age (Y)	11.67	11.72	12.10	12.23	10.90	9.21	-5.8%	
AGR	2.3%	0.4%	3.3%	1.0%	-10.9%	-15.5%		
Replacement Cycle Length (Y)	3.33	2.78	3.61	2.84	1.77	2.19	-5.8%	- II.
AGR	-11.4%	-16.4%	29.8%	-21.2%	-37.8%	23.6%		
Units per Businesses (#)	37.93	34.13	35.43	32.99	20.91	17.15	-15.8%	lu.
AGR	-2.8%	-10.0%	3.8%	-6.9%	-36.6%	-18.0%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	2.6%	1.8%	1.3%	0.9%	0.6%	0.4%	-2.1%	II
	∞J∆ Da	iniel Res	earch Gro	oup ©(20	24)			



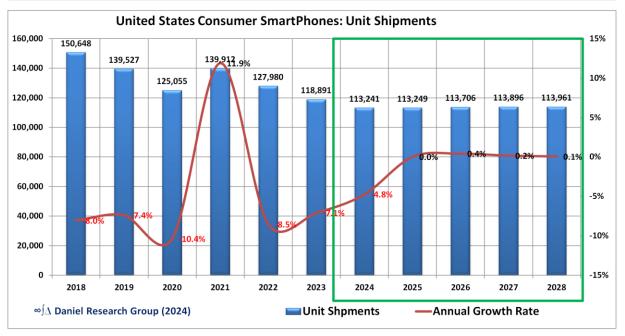
Total Standard

United S	States Co	onsumer	& Enterp	rise Stan	dard Pho	ones		
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	5,139	4,541	4,391	4,262	4,128	3,994	-3.2%	
AGR	25.3%	-11.6%	-3.3%	-2.9%	-3.1%	-3.3%		III
Revenue (\$M)	376	336	334	333	331	330	-0.5%	
AGR	7.5%	-10.6%	-0.8%	-0.3%	-0.4%	-0.5%		
Average Price (\$)	73	74	76	78	80	83	2.8%	
AGR	-14.2%	1.2%	2.6%	2.7%	2.8%	2.9%		1
Installed Base (K)	96,520	73,967	57,146	45,200	36,912	32,104	-18.8%	I_
AGR	-20.8%	-23.4%	-22.7%	-20.9%	-18.3%	-13.0%		Ш.
Removal Age (Y)	12.53	12.73	12.47	12.03	11.47	10.31	-5.1%	ılı.
AGR	0.0%	1.5%	-2.0%	-3.5%	-4.6%	-10.1%		
Average Installed Base Age (Y)	9.95	9.69	9.29	8.78	8.23	7.91	-4.9%	II.
AGR	-0.2%	-2.6%	-4.2%	-5.4%	-6.3%	-3.9%		Ш.
Replacement Cycle Length (Y)	4.17	3.73	3.69	3.79	3.97	4.65	5.7%	
AGR	-7.7%	-10.5%	-1.0%	2.6%	4.9%	17.0%		
Units per Households & Businesses (#)	5.77	5.31	4.95	4.74	4.71	4.99	-1.5%	
AGR	-5.6%	-7.9%	-6.7%	-4.2%	-0.7%	6.0%		.
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	12.0%	9.9%	8.1%	6.6%	5.4%	4.4%	-7.6%	II
	∞∫∆ Da	niel Res	earch Gro	oup ©(20	24)			



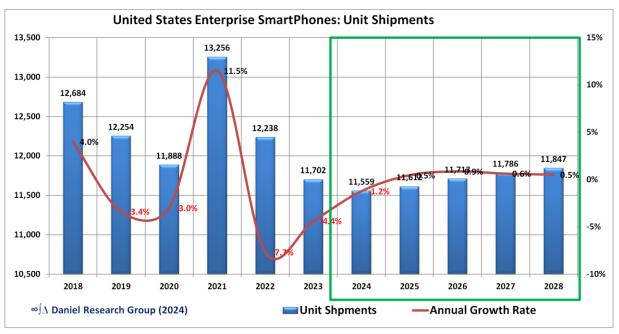
Consumer Smartphone

United States Consumer SmartPhones									
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend	
Unit Shipments (K)	118,891	113,241	113,249	113,706	113,896	113,961	0.2%		
AGR	-7.1%	-4.8%	0.0%	0.4%	0.2%	0.1%			
Revenue (\$M)	97,070	93,397	94,352	95,696	96,830	97,871	1.2%		
AGR	4.8%	-3.8%	1.0%	1.4%	1.2%	1.1%			
Average Price (\$)	816	825	833	842	850	859	1.0%		
AGR	12.8%	1.0%	1.0%	1.0%	1.0%	1.0%			
Installed Base (K)	540,376	542,398	538,564	530,904	522,035	509,641	-1.5%	Hi.	
AGR	0.8%	0.4%	-0.7%	-1.4%	-1.7%	-2.4%			
Removal Age (Y)	4.19	4.60	5.06	5.33	5.40	5.66	5.3%	_==	
AGR	10.2%	9.9%	10.1%	5.3%	1.3%	4.7%			
Average Installed Base Age (Y)	5.56	5.81	5.96	6.06	6.13	6.12	1.3%		
AGR	5.3%	4.3%	2.7%	1.6%	1.1%	-0.1%			
Replacement Cycle Length (Y)	5.72	5.88	5.60	5.37	5.25	5.03	-3.8%	ella 💮	
AGR	3.6%	2.8%	-4.7%	-4.0%	-2.3%	-4.2%			
Units per Households (#)	4.31	4.23	4.12	3.99	3.86	3.72	-3.1%	II.	
AGR	-2.2%	-2.0%	-2.6%	-3.1%	-3.1%	-3.7%			
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend	
Market Penetration (%)	94.2%	95.5%	96.5%	97.3%	97.9%	98.4%	4.2%		
	∞∫∆ Da	aniel Res	earch Gr	oup ©(20	24)				



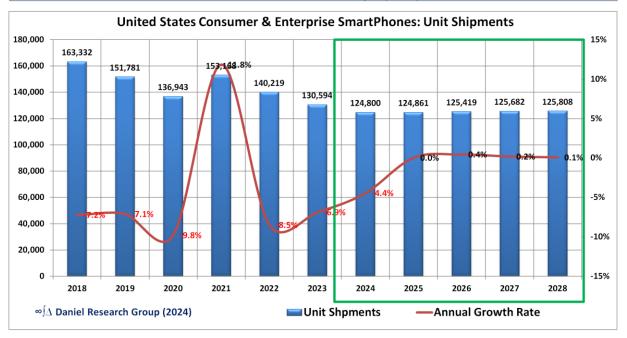
Enterprise Smartphone

	United States Enterprise SmartPhones									
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend		
Unit Shipments (K)	11,702	11,559	11,612	11,713	11,786	11,847	0.6%			
AGR	-4.4%	-1.2%	0.5%	0.9%	0.6%	0.5%				
Revenue (\$M)	10,750	10,886	11,212	11,594	11,961	12,325	3.2%			
AGR	5.9%	1.3%	3.0%	3.4%	3.2%	3.0%				
Average Price (\$)	919	942	966	990	1,015	1,040	2.5%			
AGR	10.7%	2.5%	2.5%	2.5%	2.5%	2.5%		1111		
Installed Base (K)	50,524	48,622	47,419	46,491	45,808	45,508	-1.6%			
AGR	-4.3%	-3.8%	-2.5%	-2.0%	-1.5%	-0.7%		III		
Removal Age (Y)	6.13	6.12	5.62	5.38	5.15	4.80	-5.9%			
AGR	11.1%	-0.2%	-8.1%	-4.3%	-4.3%	-6.9%		IIII.		
Average Installed Base Age (Y)	6.11	5.93	5.83	5.75	5.71	5.73	-0.8%			
AGR	-2.2%	-2.9%	-1.7%	-1.3%	-0.8%	0.4%		III		
Replacement Cycle Length (Y)	4.62	4.61	4.70	4.68	4.67	4.75	0.7%			
AGR	-7.2%	-0.2%	1.9%	-0.5%	-0.1%	1.6%				
Units per Businesses (#)	51.24	57.82	67.76	79.49	94.48	113.81	18.4%			
AGR	11.1%	12.8%	17.2%	17.3%	18.9%	20.5%				
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend		
Market Penetration (%)	14.6%	12.2%	10.2%	8.4%	7.0%	5.7%	-8.8%	II		
	∞∫∆ Da	aniel Res	earch Gro	oup ©(20	24)					



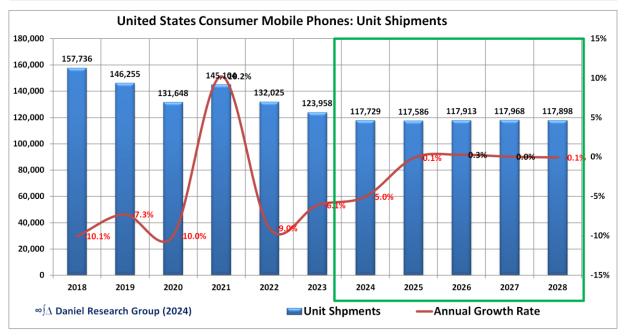
Total Smartphone

United	d States	Consuma	er & Ente	rnrisa Sn	nartPhon	AS		
Office	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	130,594	124,800	124,861	125,419	125,682	125,808	0.2%	
AGR	-6.9%	-4.4%	0.0%	0.4%	0.2%	0.1%		
Revenue (\$M)	107,820	104,283	105,565	107,290	108,791	110,196	1.4%	_
AGR	4.9%	-3.3%	1.2%	1.6%	1.4%	1.3%		
Average Price (\$)	826	836	845	855	866	876	1.2%	
AGR	12.6%	1.2%	1.2%	1.2%	1.2%	1.2%		
Installed Base (K)	590,900	591,020	585,984	577,395	567,843	555,149	-1.6%	
AĞR	0.4%	0.0%	-0.9%	-1.5%	-1.7%	-2.2%		
Removal Age (Y)	4.40	4.77	5.12	5.34	5.38	5.58	4.0%	
AGR	10.7%	8.3%	7.4%	4.2%	0.8%	3.7%	4.070	-111
, ion	70.770	0.070	7.170	7.270	0.070	0.770		
Average Installed Base Age (Y)	5.61	5.81	5.95	6.03	6.09	6.09	1.2%	
AGR	4.5%	3.6%	2.3%	1.4%	1.0%	0.0%		
Replacement Cycle Length (Y)	5.60	5.74	5.51	5.31	5.20	5.01	-3.4%	
AGR	2.4%	2.5%	-4.0%	-3.7%	-2.1%	-3.7%	-5.476	III
AGN	2.470	2.076		3.770	-2.170	-3.778		
Units per Households & Businesses (#)	4.68	4.58	4.46	4.32	4.19	4.04	-3.1%	III.
AGR	-2.5%	-2.2%	-2.7%	-3.1%	-3.1%	-3.5%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	90.4%	91.4%	92.3%	93.0%	93.5%	93.9%	3.6%	
	∞∫∆ Da	aniel Res	earch Gr	oup ©(20	24)			



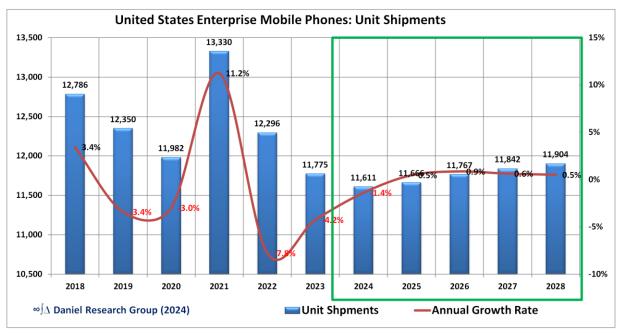
Consumer Total

	United S	tates Co	nsumer N	Mobile Ph	nones			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	123,958	117,729	117,586	117,913	117,968	117,898	0.0%	
AGR	-6.1%	-5.0%	-0.1%	0.3%	0.0%	-0.1%		
Revenue (\$M)	97,419	93,712	94,663	96,004	97,135	98,172	1.2%	-
AGR	4.8%	-3.8%	1.0%	1.4%	1.2%	1.1%		
Average Price (\$)	786	796	805	814	823	833	1.1%	
AGR	11.6%	1.3%	1.1%	1.1%	1.1%	1.1%		11
Installed Base (K)	630,263	612,084	592,576	574,037	558,024	541,213	-3.0%	la.
AGR	-2.8%	-2.9%	-3.2%	-3.1%	-2.8%	-3.0%		
Removal Age (Y)	5.65	5.90	6.04	6.01	5.90	6.00	0.4%	-11-1
AGR	3.1%	4.5%	2.4%	-0.5%	-1.8%	1.7%		_
Average Installed Base Age (Y)	6.14	6.23	6.27	6.28	6.28	6.24	0.0%	-111-
AGR	2.1%	1.5%	0.6%	0.2%	0.1%	-0.8%		_
Replacement Cycle Length (Y)	5.43	5.50	5.32	5.21	5.16	5.02	-2.3%	ol.
AGR	2.0%	1.3%	-3.3%	-2.2%	-0.8%	-2.9%		
Units per Households (#)	4.75	4.56	4.37	4.20	4.04	3.89	-3.9%	la_
AGR	-4.2%	-3.9%	-4.1%	-4.0%	-3.7%	-3.9%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	99.9%	99.9%	100.0%	100.0%	100.0%	100.0%	0.1%	
	∞J∆ Da	aniel Res	earch Gr	oup ©(20	24)			



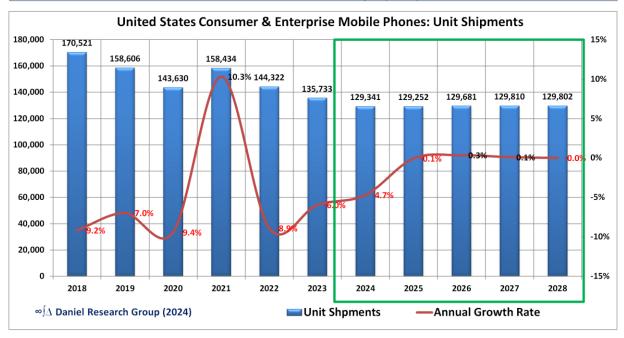
Enterprise Total

1	United S	tates En	terprise N	lobile Ph	ones					
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend		
Unit Shipments (K)	11,775	11,611	11,666	11,767	11,842	11,904	0.6%			
AGR	-4.2%	-1.4%	0.5%	0.9%	0.6%	0.5%				
Revenue (\$M)	10,778	10,907	11,235	11,619	11,987	12,354	3.2%			
AGR	5.9%	1.2%	3.0%	3.4%	3.2%	3.1%		•		
Average Price (\$)	915	939	963	987	1,012	1,038	2.5%	- 1		
AGR	10.6%	2.6%	2.5%	2.5%	2.5%	2.5%				
Installed Base (K)	57,158	52,903	50,553	48,558	46,730	46,040	-3.4%			
AGR	-8.1%	-7.4%	-4.4%	-3.9%	-3.8%	-1.5%		III		
Removal Age (Y)	7.37	7.25	6.35	6.05	5.87	5.11	-8.4%			
AGR	4.0%	-1.6%	-12.4%	-4.7%	-3.0%	-12.9%		Шп		
Average Installed Base Age (Y)	6.73	6.39	6.21	6.03	5.84	5.80	-2.4%			
AGR	-3.7%	-5.0%	-2.9%	-2.9%	-3.2%	-0.6%				
Replacement Cycle Length (Y)	4.40	4.33	4.61	4.53	4.42	4.66	1.8%	100		
AGR	-6.9%	-1.5%	6.3%	-1.7%	-2.4%	5.4%		[[]		
Units per Businesses (#)	53.25	63.93	81.31	104.21	135.32	181.22	29.8%			
AGR	16.7%	20.0%	27.2%	28.2%	29.9%	33.9%				
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend		
Market Penetration (%)	15.9%	12.0%	9.0%	6.7%	5.0%	3.6%	-12.2%			
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Total Mobile Phones

United	States 0	Consume	r & Enter	prise Mo	bile Pho	nes		
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	135,733	129,341	129,252	129,681	129,810	129,802	0.1%	
AGR	-6.0%	-4.7%	-0.1%	0.3%	0.1%	0.0%		
Revenue (\$M)	108,197	104,619	105,898	107,623	109,122	110,525	1.4%	_
AGR	4.9%	-3.3%	1.2%	1.6%	1.4%	1.3%		
Average Price (\$)	797	809	819	830	841	851	1.3%	
AGR	11.5%	1.5%	1.3%	1.3%	1.3%	1.3%		
Installed Base (K)	687,420	664,987	643,129	622,595	604,755	587,253	-3.1%	li.
AGR	-3.3%	-3.3%	-3.3%	-3.2%	-2.9%	-2.9%		Ш.
Removal Age (Y)	5.84	6.05	6.07	6.02	5.90	5.92	-0.5%	H
AGR	3.4%	3.6%	0.4%	-0.9%	-1.9%	0.3%		_
Average Installed Base Age (Y)	6.19	6.24	6.26	6.26	6.25	6.20	-0.2%	- Ha
AGR	1.4%	0.9%	0.3%	-0.1%	-0.2%	-0.8%		_
Replacement Cycle Length (Y)	5.32	5.38	5.26	5.14	5.10	4.99	-1.9%	d.
AGR	1.1%	1.1%	-2.3%	-2.1%	-0.9%	-2.1%		
Jnits per Households & Businesses (#)	4.92	4.71	4.52	4.33	4.17	4.02	-3.9%	li.
AGR	-4.6%	-4.3%	-4.1%	-4.1%	-3.7%	-3.7%		1111.
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	
	∞∫∆ Da	aniel Res	earch Gr	oup ©(20	24)			

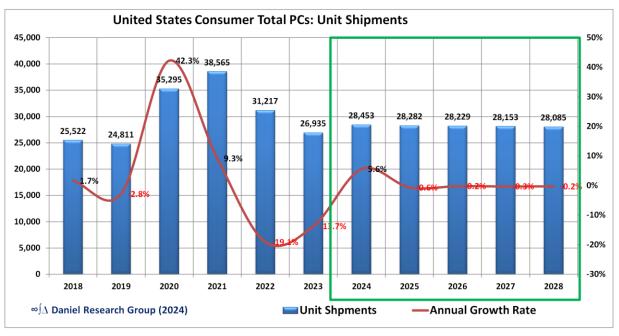


Market Aggregations

Total PCs (Desktop and Mobile)

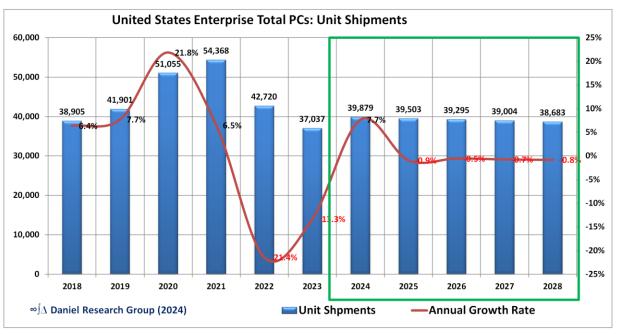
Consumer PCs

	United	d States (Consume	r Total P	Cs			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	26,935	28,453	28,282	28,229	28,153	28,085	-0.3%	
AGR	-13.7%	5.6%	-0.6%	-0.2%	-0.3%	-0.2%		
Revenue (\$M)	30,794	33,460	35,271	37,399	39,693	42,211	6.0%	1
AGR	-15.4%	8.7%	5.4%	6.0%	6.1%	6.3%		
Average Price (\$)	1,143	1,176	1,247	1,325	1,410	1,503	6.3%	11
AGR	-1.9%	2.9%	6.0%	6.2%	6.4%	6.6%		
In the Head Book (16)	440.500	440.040	111 701	110.001	111 000	440 400	4.007	_
Installed Base (K)	118,590	116,646	114,791	113,081	111,623	110,489	-1.3%	lla_
AGR	-1.2%	-1.6%	-1.6%	-1.5%	-1.3%	-1.0%		
Removal Age (Y)	4.63	4.64	4.75	4.83	4.90	4.96	1.6%	-
AGR	6.4%	0.3%	2.2%	1.8%	1.4%	1.1%	1.078	- 111
AON	0.476	0.578	2.270	1.078	1.476	1.170		
Average Installed Base Age (Y)	4.15	4.27	4.35	4.41	4.43	4.43	0.9%	-111
AGR	4.5%	2.9%	2.0%	1.2%	0.5%	0.0%		
Replacement Cycle Length (Y)	5.17	4.84	4.81	4.78	4.77	4.78	-0.3%	
AGR	2.5%	-6.5%	-0.6%	-0.7%	-0.2%	0.2%		I
Units per Households (#)	1.14	1.08	1.02	1.00	1.00	1.00	-1.8%	
AGR	-5.6%	-5.4%	-4.9%	-2.3%				II.
	2023	2024	2025	2026	2027	2028	Change '20-'25	
Market Penetration (%)	78.4%	80.6%	82.7%	82.7%	80.9%	79.4%	1.0%	<u></u>
	∞∫∆ Da	aniel Res	earch Gr	oup ©(20	24)			



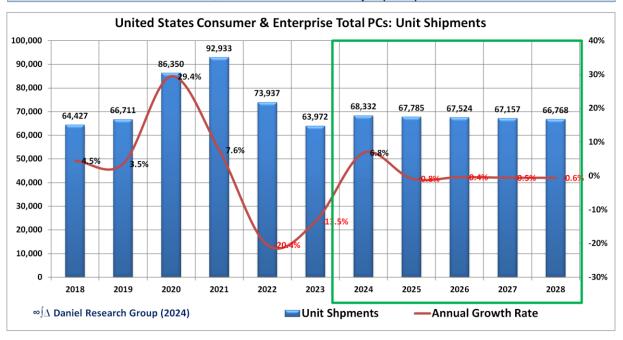
Enterprise PCs

	United	d States I	Enterpris	e Total P	Cs			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	37,037	39,879	39,503	39,295	39,004	38,683	-0.8%	
AGR	-13.3%	7.7%	-0.9%	-0.5%	-0.7%	-0.8%		
Revenue (\$M)	25,456	29,097	29,248	29,516	29,717	29,886	0.7%	
AGR	-19.9%	14.3%	0.5%	0.9%	0.7%	0.6%		
Average Price (\$)	687	730	740	751	762	773	1.4%	11
AGR	-7.7%	6.2%	1.5%	1.5%	1.4%	1.4%		
Installed Base (K)	135,776	139,664	142,543	144,561	145,788	146,287	1.2%	-11
AGR	2.2%	2.9%	2.1%	1.4%	0.8%	0.3%		
Removal Age (Y)	4.45	4.42	4.47	4.52	4.57	4.64	1.2%	
AGR	11.3%	-0.7%	1.3%	1.0%	1.2%	1.4%		
Average Installed Base Age (Y)	4.07	4.08	4.10	4.14	4.18	4.21	0.8%	
AGR	1.2%	0.2%	0.6%	0.9%	1.0%	0.9%		
Replacement Cycle Length (Y)	4.99	4.88	4.89	4.88	4.86	4.83	-0.3%	
AGR	30.8%	-2.1%	0.2%	-0.3%	-0.4%	-0.6%		lata.
Units per Businesses (#)	20.08	20.31	20.68	20.80	20.90	20.95	0.8%	-11
AGR	-0.2%	1.1%	1.8%	0.6%	0.5%	0.2%		_ = [] []
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	
	∞∫∆ Da	aniel Res	earch Gr	oup ©(20	24)			

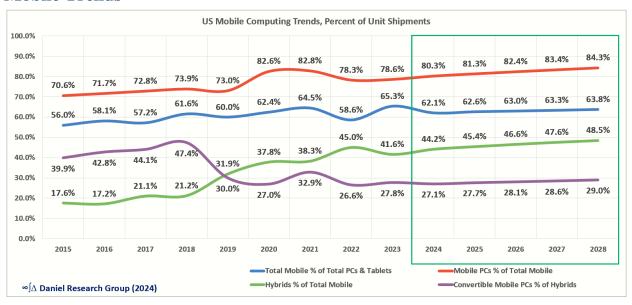


Total PCs

Unit	ed State	s Consu	mer & En	terprise ⁻	Total PCs	6		
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	63,972	68,332	67,785	67,524	67,157	66,768	-0.6%	Han.
AGR	-13.5%	6.8%	-0.8%	-0.4%	-0.5%	-0.6%		
Revenue (\$M)	56,249	62,557	64,519	66,915	69,410	72,097	3.6%	
AGR	-17.5%	11.2%	3.1%	3.7%	3.7%	3.9%		
Average Price (\$)	879	915	952	991	1,034	1,080	4.2%	
AGR	-4.7%	4.1%	4.0%	4.1%	4.3%	4.5%		
Installed Base (K)	254,366	256,311	257,334	257,642	257,411	256,776	0.0%	
AĞR	0.6%	0.8%	0.4%	0.1%	-0.1%	-0.2%		
Removal Age (Y)	4.52	4.51	4.59	4.65	4.71	4.77	1.4%	
AĞR	9.2%	-0.3%	1.7%	1.4%	1.3%	1.3%		
Average Installed Base Age (Y)	4.10	4.16	4.21	4.25	4.29	4.31	0.9%	- 1
AGR	2.8%	1.5%	1.3%	1.0%	0.8%	0.5%		
Replacement Cycle Length (Y)	5.07	4.86	4.85	4.83	4.82	4.81	-0.3%	
AĞR	18.2%	-4.1%	-0.1%	-0.4%	-0.3%	-0.2%		
Units per Households & Businesses (#)	2.29	2.23	2.16	2.15	2.17	2.19	-0.4%	
AGR	-3.7%	-2.9%	-2.8%	-0.7%	1.1%	0.7%		.
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	79.4%	81.6%	83.6%	83.5%	81.8%	80.4%	0.9%	_=
	∞∫∆ Da	aniel Res	earch Gr	oup ©(20	24)			

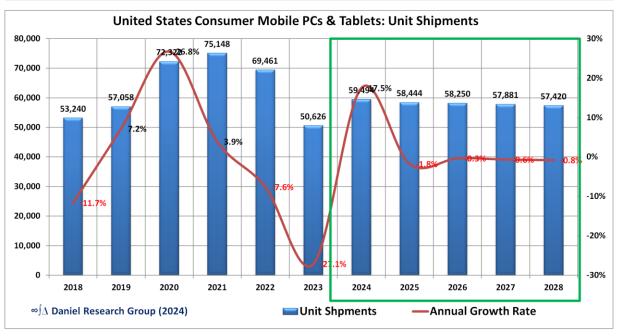


Mobile PCs and Tablets Mobile Trends



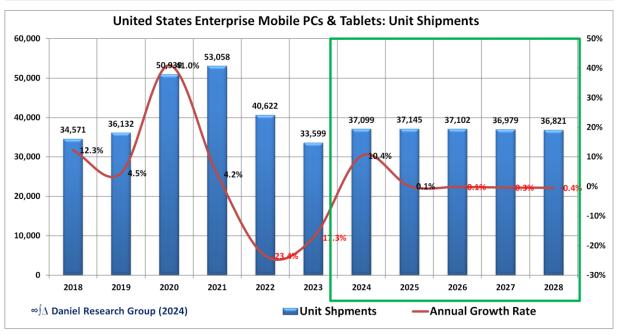
Consumer

Uni	ited State	es Consu	ımer Mob	ile PCs 8	Tablets			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	50,626	59,494	58,444	58,250	57,881	57,420	-0.9%	
AGR	-27.1%	17.5%	-1.8%	-0.3%	-0.6%	-0.8%		
Revenue (\$M)	37,217	41,871	28,427	30,956	33,643	36,534	-3.4%	
AGR	-18.9%	12.5%	-32.1%	8.9%	8.7%	8.6%		
Average Price (\$)	735	704	486	531	581	636	-2.5%	.
AGR	11.3%	-4.3%	-30.9%	9.3%	9.4%	9.5%		
Installed Base (K)	276,228	270,187	263,352	256,748	250,877	245,841	-2.3%	la_
AGR	-3.7%	-2.2%	-2.5%	-2.5%	-2.3%	-2.0%		
Removal Age (Y)	5.16	5.15	5.31	5.39	5.40	5.39	1.2%	_111
AGR	9.9%	-0.2%	3.1%	1.5%	0.2%	-0.2%		
Average Installed Base Age (Y)	4.48	4.57	4.62	4.63	4.62	4.60	0.1%	-1111
AGR	5.7%	2.1%	1.1%	0.2%	-0.2%	-0.5%		
Replacement Cycle Length (Y)	5.52	5.12	5.03	4.96	4.94	4.94	-0.9%	
AGR	0.7%	-7.1%	-1.7%	-1.5%	-0.5%	0.0%		
Units per Households (#)	2.10	2.03	1.95	1.89	1.82	1.77	-3.4%	la_
AGR	-5.4%	-3.5%	-3.6%	-3.6%	-3.3%	-2.9%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	98.8%	99.2%	99.4%	99.6%	99.7%	99.8%	0.9%	
	∞∫∆ Da	aniel Res	earch Gr	oup ©(20	24)			



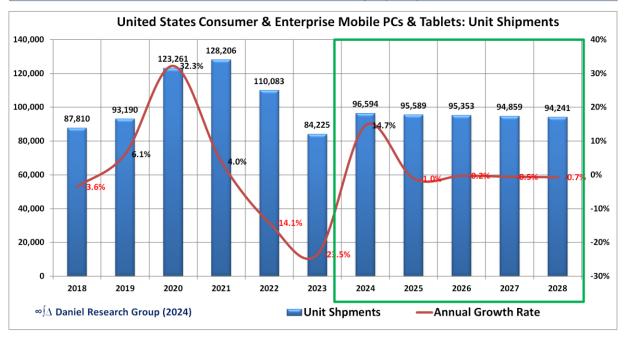
Enterprise

Uni	ted State	es Enterp	rise Mob	ile PCs 8	k Tablets			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	33,599	37,099	37,145	37,102	36,979	36,821	-0.2%	
AGR	-17.3%	10.4%	0.1%	-0.1%	-0.3%	-0.4%		
Revenue (\$M)	22,187	26,169	26,436	26,740	26,985	27,206	1.0%	
AGR	-21.8%	17.9%	1.0%	1.1%	0.9%	0.8%		
Average Price (\$)	660	705	712	721	730	739	1.2%	
AGR	-5.4%	6.8%	0.9%	1.3%	1.3%	1.2%		
Installed Base (K)	129,760	134,751	138,824	141,678	143,478	144,443	1.8%	
AGR	3.5%	3.8%	3.0%	2.1%	1.3%	0.7%		_=
Removal Age (Y)	4.41	4.39	4.49	4.58	4.66	4.73	1.9%	-1
AGR	15.9%	-0.3%	2.3%	1.8%	1.9%	1.6%		
Average Installed Base Age (Y)	4.00	4.05	4.10	4.15	4.20	4.24	1.2%	- 1
AGR	2.6%	1.1%	1.2%	1.3%	1.2%	1.1%		
Replacement Cycle Length (Y)	5.44	5.20	5.20	5.14	5.08	5.03	-0.8%	
AGR	40.2%	-4.4%	0.0%	-1.2%	-1.1%	-1.0%		
Units per Businesses (#)	19.20	19.59	20.14	20.39	20.57	20.69	1.4%	
AGR	1.0%	2.1%	2.8%	1.2%	0.9%	0.6%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	
	∞∫∆ Da	aniel Res	earch Gr	oup ©(20	24)			



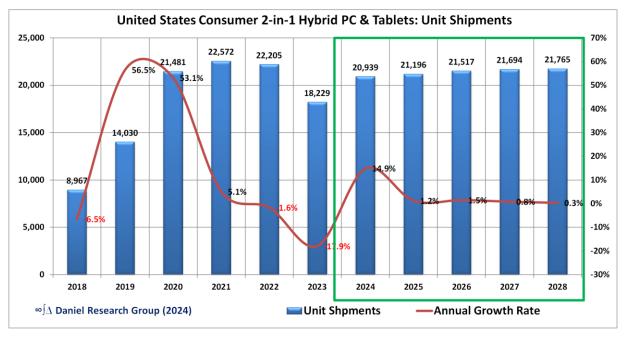
Total Mobile PCs and Tablets

United Sta	ates Con	sumer &	Enterpris	se Mobile	PCs & 1	Tablets		
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	84,225	96,594	95,589	95,353	94,859	94,241	-0.6%	
AGR	-23.5%	14.7%	-1.0%	-0.2%	-0.5%	-0.7%		
Revenue (\$M)	59,404	68,040	54,864	57,696	60,628	63,740	-1.6%	
AGR	-20.0%	14.5%	-19.4%	5.2%	5.1%	5.1%		
Average Price (\$)	705	704	574	605	639	676	-1.0%	
AGR	4.6%	-0.1%	-18.5%	5.4%	5.6%	5.8%		
Installed Base (K)	405,987	404,937	402,175	398,427	394,355	390,284	-0.9%	III-
AGR	-1.5%	-0.3%	-0.7%	-0.9%	-1.0%	-1.0%		
Removal Age (Y)	4.88	4.87	5.00	5.08	5.12	5.15	1.4%	-
AGR	12.1%	-0.2%	2.8%	1.6%	0.8%	0.4%		
Average Installed Base Age (Y)	4.30	4.38	4.43	4.46	4.47	4.47	0.5%	
AGR	4.9%	1.8%	1.2%	0.6%	0.3%	0.1%		_
Replacement Cycle Length (Y)	5.49	5.15	5.09	5.02	4.99	4.97	-0.9%	
AGR	13.7%	-6.3%	-1.1%	-1.4%	-0.7%	-0.3%		
Units per Households & Businesses (#)	2.94	2.89	2.84	2.78	2.73	2.68	-1.9%	lı.
AGR	-3.3%	-1.6%	-1.8%	-2.0%	-2.0%	-1.9%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	98.9%	99.2%	99.4%	99.6%	99.7%	99.8%	0.9%	
	∞∫∆ Da	aniel Res	earch Gr	oup ©(20	24)			



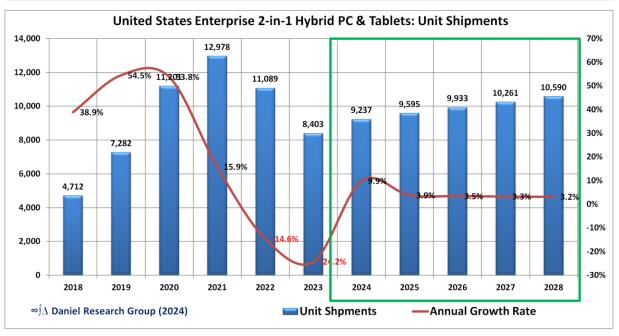
Hybrids, 2-in-1, Convertible Model PCs, and Detachable Tablets Consumer

United	States	Consum	er 2-in-1 l	Hybrid Po	C & Table	ets		
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	18,229	20,939	21,196	21,517	21,694	21,765	1.0%	
AGR	-17.9%	14.9%	1.2%	1.5%	0.8%	0.3%		
Revenue (\$M)	12,335	14,735	15,120	15,569	15,925	16,212	2.4%	
AGR	-21.1%	19.5%	2.6%	3.0%	2.3%	1.8%		
Average Price (\$)	677	704	713	724	734	745	1.4%	_==
AGR	-3.8%	4.0%	1.4%	1.4%	1.5%	1.5%		
Installed Base (K)	68,480	72,217	75,311	77,866	80,035	81,827	3.2%	
AGR	6.2%	5.5%	4.3%	3.4%	2.8%	2.2%		-
Removal Age (Y)	3.37	3.51	3.77	4.01	4.19	4.37	5.7%	
AGR	12.0%	4.0%	7.5%	6.5%	4.4%	4.4%		
Average Installed Base Age (Y)	3.37	3.59	3.78	3.92	4.04	4.13	3.5%	=
AGR	10.9%	6.8%	5.2%	3.8%	2.9%	2.2%		
Replacement Cycle Length (Y)	5.81	5.20	5.16	5.11	5.10	5.10	-0.5%	
AGR	-10.2%	-10.5%	-0.7%	-1.0%	-0.1%	0.0%		
Units per Households (#)	2.27	2.21	2.14	2.05	1.96	1.86	-4.2%	h
AGR	-1.6%	-2.6%	-3.2%	-4.0%	-4.5%	-4.9%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	22.7%	24.3%	26.0%	27.7%	29.6%	31.5%	8.8%	
	∞∫∆ Da	aniel Res	earch Gre	oup ©(20	24)			



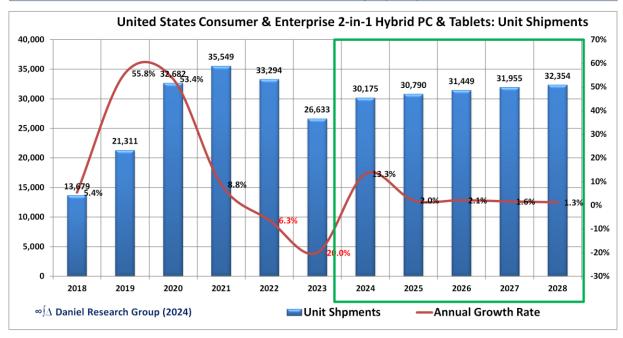
Enterprise

United	d States	Enterpris	se 2-in-1 l	Hybrid Po	& Table	ets		
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	8,403	9,237	9,595	9,933	10,261	10,590	3.5%	
AGR	-24.2%	9.9%	3.9%	3.5%	3.3%	3.2%		
Revenue (\$M)	5,389	5,925	6,059	6,172	6,266	6,349	1.7%	
AGR	-27.5%	9.9%	2.3%	1.9%	1.5%	1.3%		
Average Price (\$)	641	641	632	621	611	600	-1.7%	III.
AGR	-4.3%	0.0%	-1.5%	-1.6%	-1.7%	-1.8%		ш
Installed Base (K)	23,829	25,629	27,422	28,937	30,231	31,359	5.2%	
AGR	9.2%	7.6%	7.0%	5.5%	4.5%	3.7%		_
Removal Age (Y)	2.67	2.88	3.12	3.32	3.48	3.61	5.9%	
AGR	25.2%	7.7%	8.7%	6.2%	5.0%	3.7%		
Average Installed Base Age (Y)	3.03	3.27	3.45	3.60	3.71	3.79	3.7%	
AGR	12.0%	8.0%	5.5%	4.2%	3.0%	2.1%		
Replacement Cycle Length (Y)	4.73	4.45	4.51	4.44	4.37	4.31	-0.8%	
AGR	31.7%	-6.0%	1.5%	-1.7%	-1.5%	-1.3%		la la
Units per Businesses (#)	3.69	3.80	4.01	4.18	4.34	4.49	4.3%	
AGR	0.1%	3.0%	5.6%	4.2%	3.9%	3.5%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	95.6%	98.2%	99.3%	99.7%	99.9%	100.0%	4.3%	
	∞∫∆ Da	aniel Res	earch Gr	oup ©(20	24)			



Total Hybrids

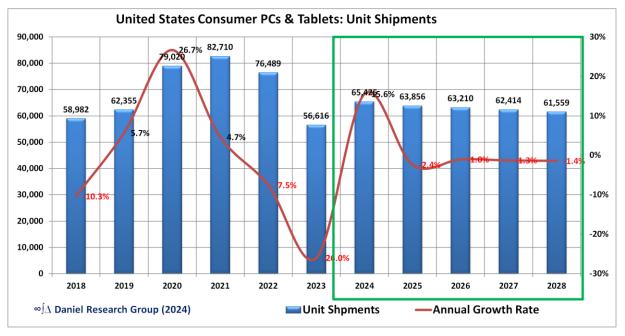
United States Consumer & Enterprise 2-in-1 Hybrid PC & Tablets										
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend		
Unit Shipments (K)	26,633	30,175	30,790	31,449	31,955	32,354	1.8%			
AGR	-20.0%	13.3%	2.0%	2.1%	1.6%	1.3%				
Revenue (\$M)	17,724	20,659	21,179	21,741	22,191	22,561	2.2%			
AGR	-23.1%	16.6%	2.5%	2.7%	2.1%	1.7%				
Average Price (\$)	666	685	688	691	694	697	0.5%	==		
AGR	-3.9%	2.9%	0.5%	0.5%	0.5%	0.4%				
Installed Base (K)	92,309	97,846	102,733	106,803	110,267	113,186	3.7%			
AGR	6.9%	6.0%	5.0%	4.0%	3.2%	2.6%				
Removal Age (Y)	3.14	3.30	3.56	3.79	3.97	4.13	5.8%			
AGR	17.1%	5.2%	7.9%	6.4%	4.7%	4.2%				
Average Installed Base Age (Y)	3.25	3.49	3.68	3.82	3.94	4.02	3.6%	_==		
AGR	11.4%	7.3%	5.4%	3.9%	3.0%	2.1%				
Replacement Cycle Length (Y)	5.47	4.97	4.97	4.90	4.87	4.85	-0.6%			
AGR	3.9%	-9.2%	-0.1%	-1.3%	-0.6%	-0.5%				
Units per Households & Businesses (#)	2.52	2.48	2.44	2.38	2.31	2.22	-2.7%	II.		
AGR	-1.1%	-1.5%	-1.6%	-2.5%	-3.1%	-3.6%				
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend		
Market Penetration (%)	26.2%	27.9%	29.5%	31.2%	33.0%	34.8%	8.6%	=		
	∞∫∆ Daniel Research Group ©(2024)									



Total PCs and Tablets

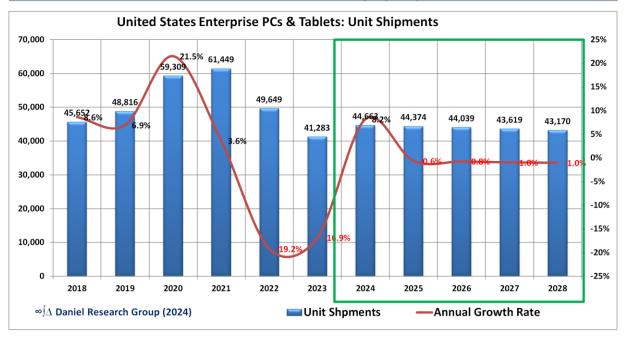
Consumer

	United States Consumer PCs & Tablets							
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	56,616	65,425	63,856	63,210	62,414	61,559	-1.5%	
AGR	-26.0%	15.6%	-2.4%	-1.0%	-1.3%	-1.4%		
Revenue (\$M)	44,485	49,169	35,271	37,399	39,693	42,211	-3.7%	_
AGR	-18.4%	10.5%	-28.3%	6.0%	6.1%	6.3%		
Average Price (\$)	786	752	552	592	636	686	-2.3%	
AGR	10.2%	-4.4%	-26.5%	7.1%	7.5%	7.8%		
	001001	227 452		070.054	225 121	252 522		_
Installed Base (K)	294,331	287,450	279,757	272,254	265,464	259,503	-2.5%	
AGR	-3.6%	-2.3%	-2.7%	-2.7%	-2.5%	-2.2%		
Domewal Age (V)	5.07	5.05	5.19	5.27	5.29	5.30	1.2%	
Removal Age (Y) AGR			2.9%	1.5%	0.4%	0.1%	1.2%	
AGR	9.2%	-0.5%	2.9%	1.5%	0.4%	0.1%		
Average Installed Base Age (Y)	4.43	4.52	4.57	4.59	4.59	4.58	0.3%	- 111
AGR	5.3%	2.0%	1.2%	0.4%	0.0%	-0.3%	0.070	
, ion	0.070	2.070		0.770	0.070	0.070		
Replacement Cycle Length (Y)	5.35	4.98	4.91	4.85	4.84	4.84	-0.7%	
AGR	0.9%	-7.0%	-1.3%	-1.2%	-0.3%	0.2%		
Units per Households (#)	2.22	2.14	2.07	1.99	1.92	1.86	-3.4%	
AGR	-5.0%	-3.4%	-3.6%	-3.6%	-3.4%	-3.1%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	99.7%	99.8%	99.9%	99.9%	99.9%	100.0%	0.3%	
	∞∫∆ Da	aniel Res	earch Gr	oup ©(20	24)			



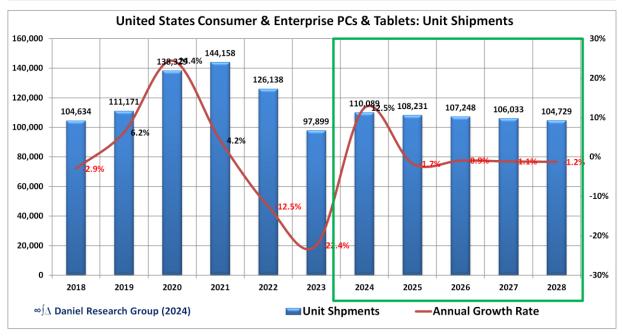
Enterprise

- P-150		–						
United States Enterprise PCs & Tablets								
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	41,283	44,663	44,374	44,039	43,619	43,170	-0.8%	
AGR	-16.9%	8.2%	-0.6%	-0.8%	-1.0%	-1.0%		
Revenue (\$M)	28,137	32,259	32,408	32,618	32,758	32,869	0.5%	
AGR	-21.4%	14.7%	0.5%	0.6%	0.4%	0.3%		
Average Price (\$)	682	722	730	741	751	761	1.3%	
AGR	-5.5%	6.0%	1.1%	1.4%	1.4%	1.4%		
Installed Base (K)	157,469	160,408	162,702	164,017	164,471	164,238	0.6%	- 11
AGR	1.2%	1.9%	1.4%	0.8%	0.3%	-0.1%		
Removal Age (Y)	4.50	4.47	4.54	4.59	4.64	4.70	1.2%	_
AGR	12.5%	-0.6%	1.6%	1.1%	1.2%	1.1%		
Average Installed Base Age (Y)	4.11	4.14	4.16	4.19	4.23	4.26	0.7%	
AGR	1.9%	0.5%	0.6%	0.8%	0.8%	0.7%		1
Replacement Cycle Length (Y)	5.00	4.84	4.87	4.84	4.81	4.78	-0.3%	
AGR	30.2%	-3.0%	0.5%	-0.6%	-0.6%	-0.5%		lete.
Units per Businesses (#)	23.29	23.32	23.61	23.60	23.58	23.52	0.2%	
AGR	-1.2%	0.1%	1.2%	0.0%	-0.1%	-0.3%		[[]
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	881
	∞∫∆ Da	niel Res	earch Gr	oup ©(20	24)			



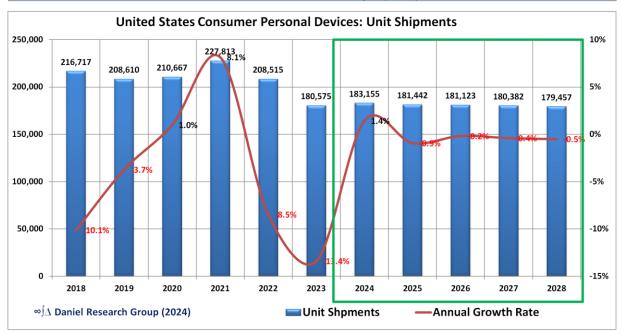
Total PCs and Tablets

otal I os alla Tablets								
United States Consumer & Enterprise PCs & Tablets								
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	97,899	110,089	108,231	107,248	106,033	104,729	-1.2%	Han.
AGR	-22.4%	12.5%	-1.7%	-0.9%	-1.1%	-1.2%		
Revenue (\$M)	72,622	81,429	67,678	70,016	72,451	75,080	-2.0%	
AGR	-19.6%	12.1%	-16.9%	3.5%	3.5%	3.6%		
Average Price (\$)	742	740	625	653	683	717	-0.8%	
AGR	3.6%	-0.3%	-15.5%	4.4%	4.7%	4.9%		
Installed Base (K)	451,801	447,857	442,460	436,271	429,935	423,741	-1.4%	li.
AGR	-2.0%	-0.9%	-1.2%	-1.4%	-1.5%	-1.4%		Ш
Removal Age (Y)	4.84	4.81	4.93	4.99	5.03	5.06	1.2%	
AGR	10.6%	-0.6%	2.3%	1.4%	0.7%	0.5%		
Average Installed Base Age (Y)	4.30	4.37	4.41	4.44	4.45	4.45	0.5%	-11
AGR	4.2%	1.6%	1.0%	0.6%	0.3%	0.1%		
Replacement Cycle Length (Y)	5.22	4.93	4.89	4.85	4.83	4.82	-0.5%	
AGR	11.9%	-5.6%	-0.7%	-1.0%	-0.4%	-0.1%		
Inits per Households & Businesses (#)	3.24	3.18	3.11	3.04	2.97	2.90	-2.3%	h.
AGR	-3.5%	-2.0%	-2.1%	-2.3%	-2.3%	-2.3%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	99.7%	99.8%	99.9%	99.9%	99.9%	100.0%	0.2%	
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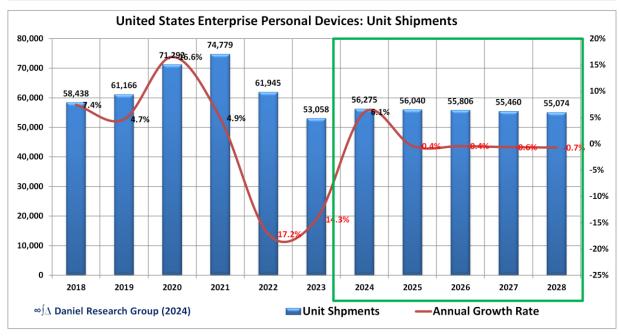
Total Personal Devices Consumer

	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Tren
Unit Shipments (K)	180,575	183,155	181,442	181,123	180,382	179,457	-0.5%	1
AGR	-13.4%	1.4%	-0.9%	-0.2%	-0.4%	-0.5%	5.575	
	, .	,0	5,5,5	5.275	51.75	0.070		
Revenue (\$M)	141,904	142,881	129,934	133,403	136,829	140,382	-0.4%	
AGR	-3.8%	0.7%	-9.1%	2.7%	2.6%	2.6%		ш.
Average Price (\$)	786	780	716	737	759	782	0.1%	
AGR	11.1%	-0.7%	-8.2%	2.9%	3.0%	3.1%		
Installed Base (K)	924,594	899,534	872,334	846,291	823,488	800,716	-2.9%	I .
AGR	-3.1%	-2.7%	-3.0%	-3.0%	-2.7%	-2.8%		
Removal Age (Y)	5.38	5.52	5.74	5.81	5.76	5.78	1.2%	
AGR	6.0%	2.5%	4.0%	1.4%	-0.9%	0.3%		
Average Installed Base Age (Y)	5.72	5.83	5.88	5.89	5.87	5.83	0.0%	
AGR	3.3%	2.0%	0.8%	0.0%	-0.2%	-0.7%		_
								_
Replacement Cycle Length (Y)	5.41	5.32	5.18	5.09	5.05	4.96	-1.7%	и.
AGR	1.6%	-1.6%	-2.6%	-1.9%	-0.6%	-1.8%		
Units per Households (#)	6.96	6.70	6.44	6.19	5.97	5.75	-3.7%	
AGR	-4.4%	-3.7%	-3.9%	-3.9%	-3.6%	-3.6%	-3.7%	
AGR	2023	2024	2025	2026	2027	2028	Change '20-'25	Tre
Market Penetration (%)	99.9%	99.9%	100.0%	100.0%	100.0%	100.0%	0.1%	
market i elletration (70)	00.070	00.070	100.070	100.070	100.070	100.076	0.176	



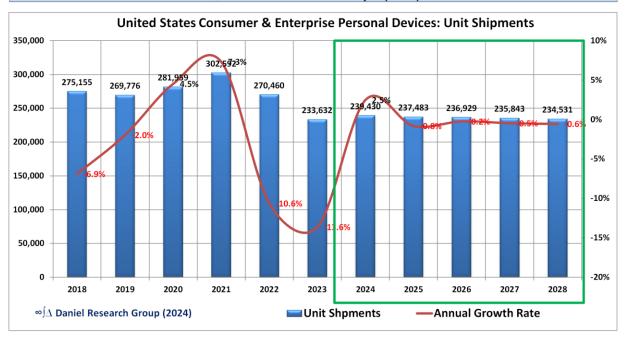
Enterprise

ι	Inited Sta	ates Ente	rprise Pe	rsonal D	evices			
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend
Unit Shipments (K)	53,058	56,275	56,040	55,806	55,460	55,074	-0.5%	
AGR	-14.3%	6.1%	-0.4%	-0.4%	-0.6%	-0.7%		
Revenue (\$M)	38,914	43,167	43,643	44,236	44,745	45,223	1.2%	
AGR	-15.4%	10.9%	1.1%	1.4%	1.1%	1.1%		
Average Price (\$)	733	767	779	793	807	821	1.7%	1
AGR	-1.2%	4.6%	1.5%	1.8%	1.8%	1.8%		
Installed Base (K)	214,627	213,311	213,255	212,575	211,202	210,278	-0.4%	l
AGR	-1.4%	-0.6%	0.0%	-0.3%	-0.6%	-0.4%		Ш.
Removal Age (Y)	5.09	5.00	4.94	4.91	4.91	4.87	-0.6%	
AGR	9.4%	-1.9%	-1.1%	-0.6%	-0.1%	-0.7%		III
Average Installed Base Age (Y)	4.87	4.82	4.78	4.76	4.74	4.73	-0.5%	I
AGR	0.0%	-1.0%	-0.7%	-0.5%	-0.4%	-0.2%		III
Replacement Cycle Length (Y)	4.82	4.70	4.80	4.76	4.72	4.76	0.3%	1.0
AGR	19.1%	-2.4%	2.1%	-0.8%	-1.0%	0.8%		
Units per Businesses (#)	31.78	31.04	30.96	30.60	30.29	30.12	-0.7%	
AGR	-3.9%	-2.3%	-0.3%	-1.2%	-1.0%	-0.6%		
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend
Market Penetration (%)	99.9%	99.9%	100.0%	100.0%	100.0%	100.0%	0.1%	
	∞∫∆ Da	aniel Res	earch Gr	oup ©(20	24)			



Total Personal Devices

United States Consumer & Enterprise Personal Devices										
	2023	2024	2025	2026	2027	2028	CAGR '24-'28	Trend		
Unit Shipments (K)	233,632	239,430	237,483	236,929	235,843	234,531	-0.5%	T		
AGR	-13.6%	2.5%	-0.8%	-0.2%	-0.5%	-0.6%		_		
Revenue (\$M)	180,819	186,048	173,577	177,639	181,574	185,605	-0.1%			
AGR	-6.5%	2.9%	-6.7%	2.3%	2.2%	2.2%				
Average Price (\$)	774	777	731	750	770	791	0.5%			
AGR	8.2%	0.4%	-5.9%	2.6%	2.7%	2.8%				
Installed Base (K)	1,139,221	1,112,845	1,085,589	1,058,866	1,034,690	1,010,993	-2.4%	II.		
AGR	-2.8%	-2.3%	-2.4%	-2.5%	-2.3%	-2.3%				
Removal Age (Y)	5.35	5.43	5.56	5.61	5.58	5.58	0.6%			
AGR	6.9%	1.5%	2.4%	0.9%	-0.5%	-0.1%		_=		
Average Installed Base Age (Y)	5.57	5.64	5.67	5.67	5.65	5.61	-0.1%	-11-		
AGR	2.5%	1.3%	0.5%	-0.1%	-0.3%	-0.6%				
Replacement Cycle Length (Y)	5.28	5.19	5.10	5.02	4.98	4.92	-1.3%	I.		
AGR	5.5%	-1.8%	-1.7%	-1.7%	-0.7%	-1.3%		III		
Units per Households & Businesses (#)	8.16	7.89	7.63	7.37	7.14	6.92	-3.2%			
AGR	-4.2%	-3.4%	-3.3%	-3.4%	-3.1%	-3.1%				
	2023	2024	2025	2026	2027	2028	Change '20-'25	Trend		
Market Penetration (%)	99.9%	99.9%	100.0%	100.0%	100.0%	100.0%	0.1%			
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Market Model Variables

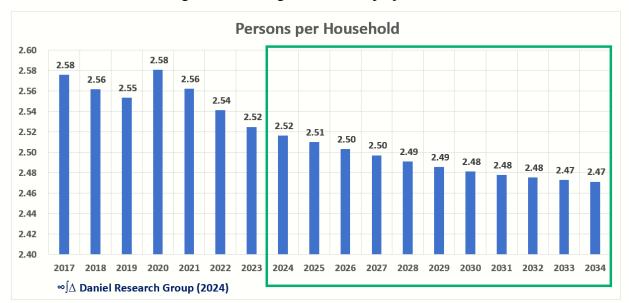
The market for almost any product or service can be defined in terms of six variables;

- 1. Total Available Market
- 2. Penetration
- 3. Density
- 4. Replacement Cycle Length
- 5. Unit Shipments
- 6. Installed Base

The **DRG** EquilibriumSolver (**EQS**) algorithm expresses these variables such that each of the six variables can be computed from the other five. The resulting model is **direction agnostic** facilitating the development of forecast scenarios that are consistent with historical trends while reflecting current and future exogenous market and economic events.

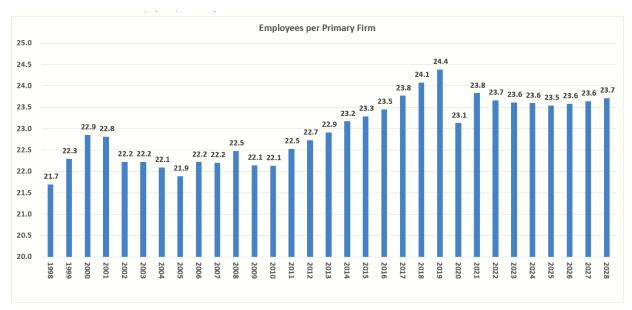
Total Available Market (TAM)

Consumer Households: The historic and forecast data was obtained from the United States Census Bureau and the Congressional Budget Office and projected to 2034.



The long-term trend of slowly deceasing household size temporarily reverse2 during economic disruption as in 2011 and 2020.

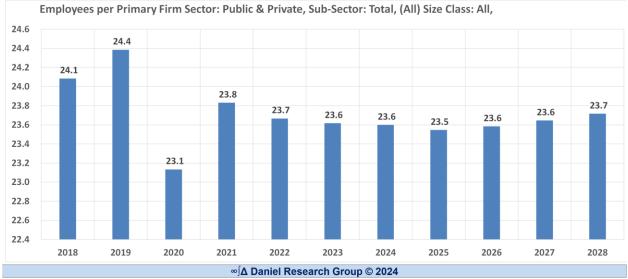
Enterprise Businesses: Historic data obtained from the US Census Bureau Statistics of the United States Businesses (SUSB) database.



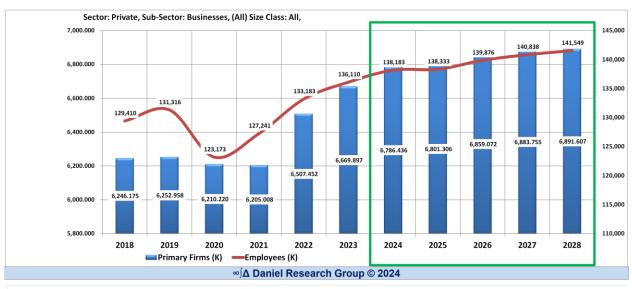
The long-term trend of increasing business size was disrupted by the pandemics. DRGs Business Economic Demographic Database (BEDD) forecast models predicted that the average size of business will start to increase again in 2025. The TAM used in the Enterprise Models is Primary Firms as computed in the DRG BEDD model that incorporates data from the US Census Bureau, Bureau of Labor Statistics, Bureau of Economic Analysis, The Congressional Budget Office, the Department of Defense, and other public and private sources.

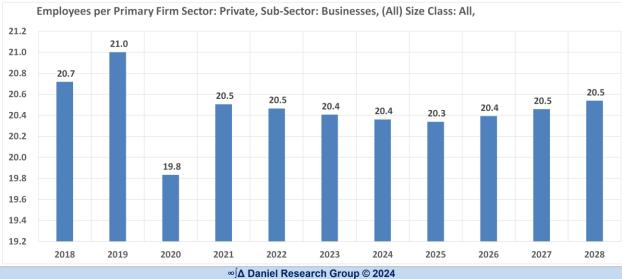
Total Public and Private Sectors





Private Sector Only

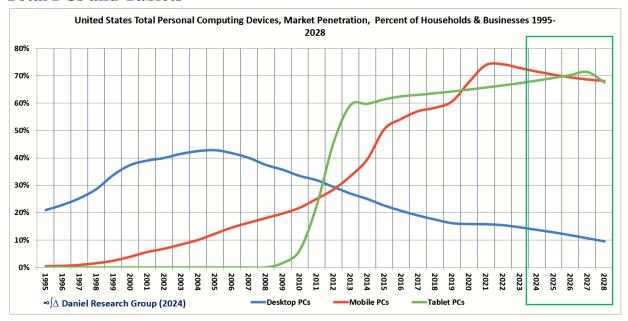




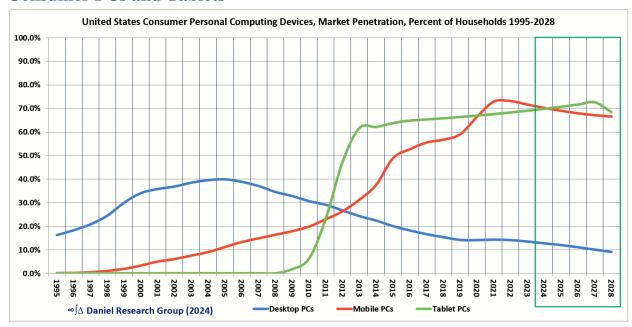
Penetration

Theoretically, penetration rates should follow the Diffusion of Innovation S-Shaped curve. However, in most cases there are deviations where the actual curve accelerates, flattens, or even declines from its expected path, sometimes even returning to the expected path later. There are several reasons for this such as an economic shock, or an incorrect assumption as to the size of the TAM. More often, the S-shaped penetration parameters change because of changes in user/buyer preferences due to new product introduction, upgrades, or emerging use-cases.

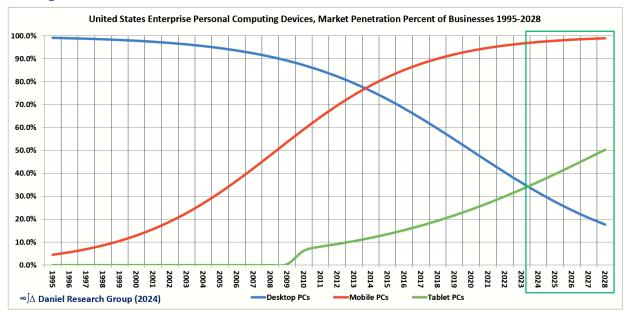
Total PCs and Tablets



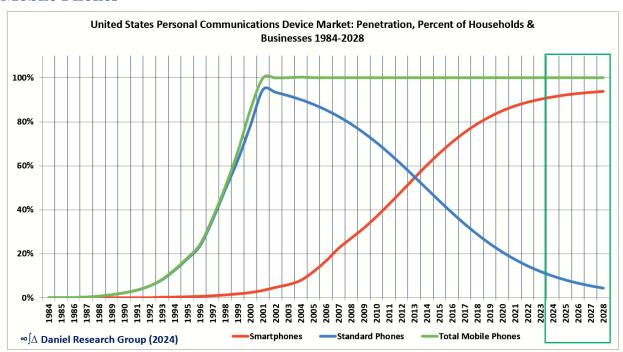
Consumer PCs and Tablets



Enterprise PCs and Tablets



Mobile Phones

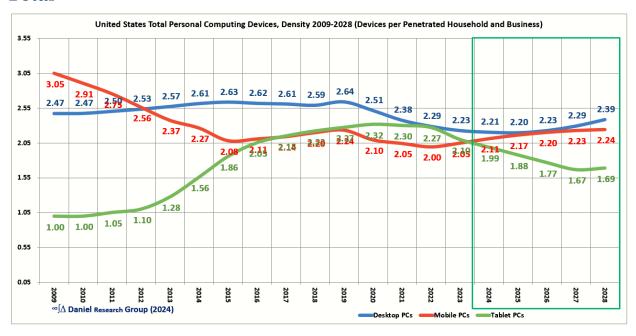


Density

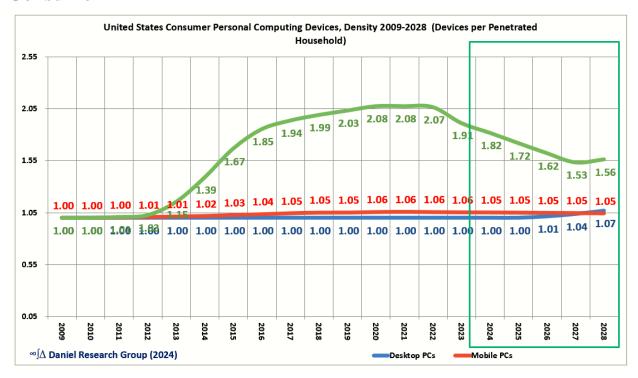
Density is the average number of Installed Base units in penetrated households and/or businesses. Densities are independent of penetration and reflect the distribution of single or multiple product users over the life of the product and the timing of the purchase of additional units. For most products, early adopters are more likely to be multiple unit buyers than later adopters. As the product enters the middle phase of its market life, the density will begin to decrease. For some products the density will start to increase again at the very end of the product life as the few remaining users are more likely to be multiple unit users than those who have stopped using the product.

The significant increase densities for Mobile PCs reflects the excess buying in the Consumer Segments to support pandemic caused increase in Work From Home, Learn From Home and home entertainment use cases. The significant increase in desktop density in the Enterprise Segment in the forecast period is reflective of the need to provision employees shifting back to on-site workplace work or hybrid working arrangements, as well as an increase in use cases that require the power off desktops.

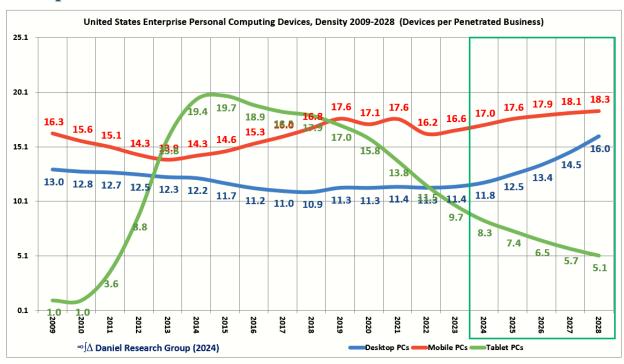
Total



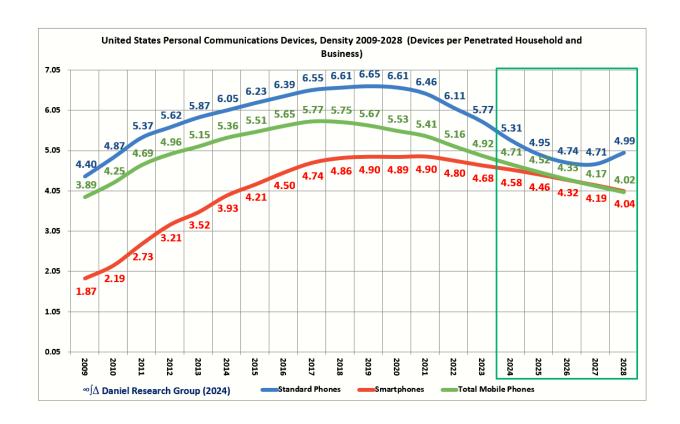
Consumer



Enterprise



Mobile Phones



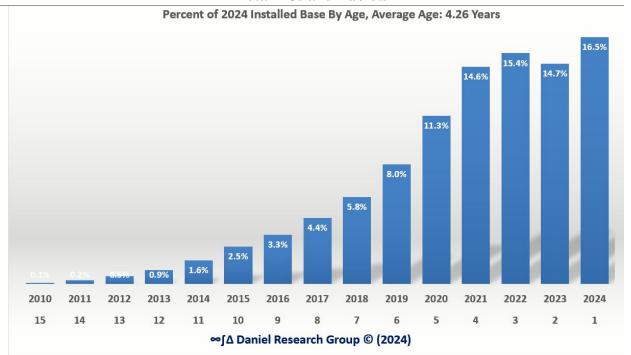
Replacement Rates

How long are current users expected to continue to use their current device until they replace them? That is one of the most important questions that device vendors and sellers need to ask, and is very difficult to answer. Asking current users when they expect to replace requires them to have knowledge of future product, economic and market conditions that they may not know. The **EQS** methodology and models utilize four different metrics to measure historical and forecasted length of time a device is in use before being removed from the Installed Base.

Retention Rate Distribution Mean (**RRD-\mu**), Standard Deviation and Maximum Life. Given the number of Units Shipped in any year, the RRD- μ is the number of years from the current year when 50% of those Units will still be in the Installed Base. The distribution is assumed to be a left (1) and right (Maximum Life) truncated normal distribution with a specified standard deviation. The RRD parameters are usually inputs to the model and are based on our analysis of economic, market, and user behavior factors. However, the RRD- μ may be either an input or an output of the forecast model depending on the directional configuration. When constructing a model for the first time, the RRD parameters are solved for by **EQS** based on known historical Unit Shipments and Installed Base data. This provides the historical context for constructing and then validating RRD forecasts, as well as providing an historical baseline to validate the forecasts.

Average Installed Base Age (AIBA). The **EQS** models compute the age distribution of the Installed Base in every year. However, AIBA is often highly dependent on the relative magnitude of current Unit Shipments in relationship to the Installed Base, and is therefore may not be an accurate estimate of how long users will continue to use the device when either Unit Shipments or Removals exhibit high year to year variance.

Total PCs and Tablets



The **EQS** Models compute and output the age distribution of the Installed Base for every historical and forecasted year. The demand for After Market/Reverse Logistics products and services are more a function of the Installed Base than the initial Unit Shipments.

Replacement Cycle Length (RCL)

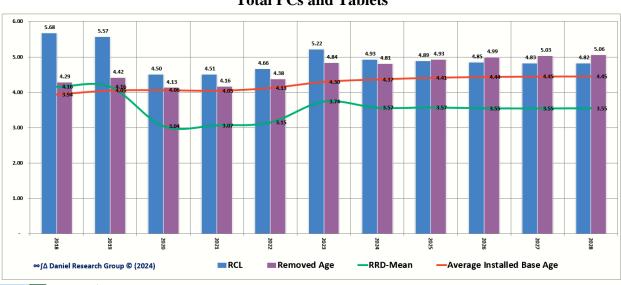
$RCL = \frac{Starting\ Installed\ Base\ + Unit\ Shipments}{Units\ Exiting\ the\ Insalled\ Base}$

RCL is the length of time it will take for all the existing units in the Installed Base to be replaced given the current Installed Base size, Unit Shipments, and number of Units Removed from the Installed Base in that year. The EQS algorithm allows the RRD- μ to be adjusted to produce a target RCL value. Therefore, the models may be configured to use RCL as either an input or an output variable.

Under normal conditions, RCL is the favored metric for predicting the length of use/ownership trends of Personal Devices. However, like the AIBA metric, its predictive properties diminish when the variance of the Unit Shipments or Removed Units exiting the Installed Base increases. In 2020 and 2021, RCL will show considerable variance in the Enterprise Segment due to the significant number of Units exiting the Installed Base as a result of business closures in 2020 and recovery buying in 2021. Moving forward from 2023, RCL will regain its strong predictive and explanatory properties.

Average Removal Age (ARA) – This is the average age of the units exiting the Installed Base for any reason. It is an estimate of the average age that would be computed if you could ask every user who stopped using the device how long they had used it before replacing or other reasons for use termination.

The value of each of these metrics is more in the trend than in the point values. A comparison of the four Installed Base age metrics for Total Computing Devices is presented in this chart. The RCL and RRD-Mean will exhibit the most variance due to anomalous events such as the operating system migration and economic shocks. Therefore, currently the Average Installed Base Age and the Average Removal Age are better estimates of future replacement rates.

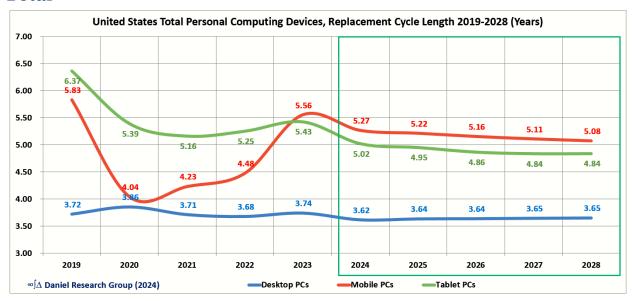


Total PCs and Tablets

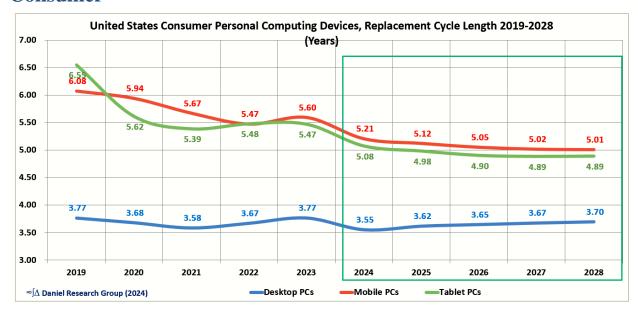
Each of the Age metrics answers a different question.

Metric	Question
AIBA	How old are the units in the Installed Base?
ARA	How old are the units people are just now no longer using.
RRD-μ	How much time from now will 50% of this year's Unit Shipments still be in use?
RCL	How long will it take to replace all the units in the Installed Base?

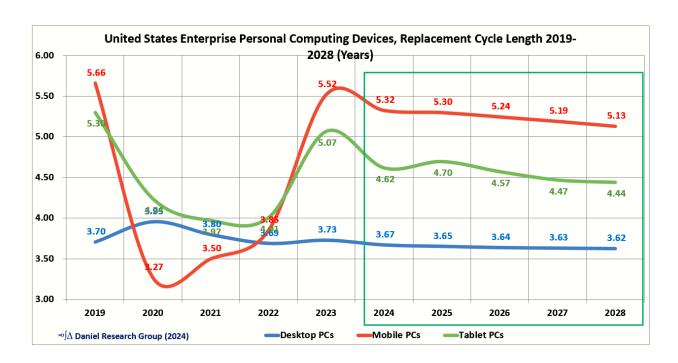
Replacement Cycle Length Total



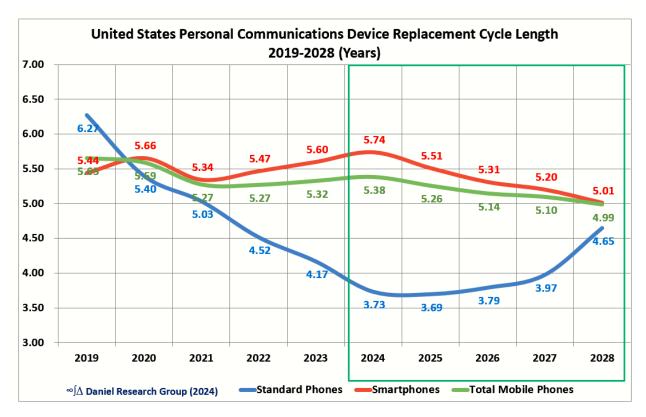
Consumer



Enterprise



Mobile Phones

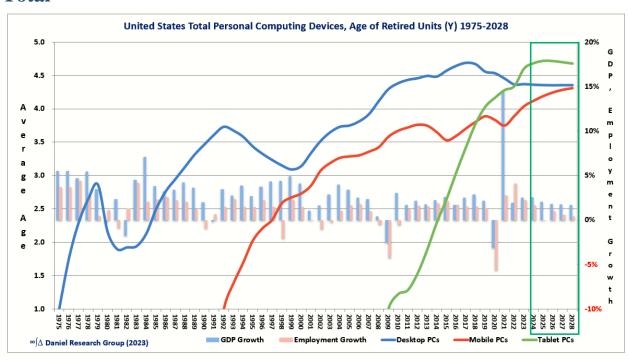


Long-Term Charts

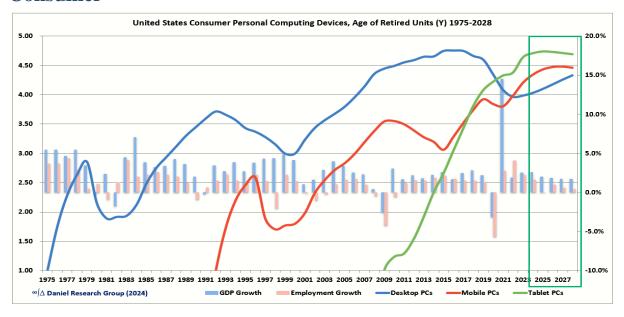
These charts provide additional historical context to better understand both the current state and the forecast in comparison to long-term trends.

Average Removal Age

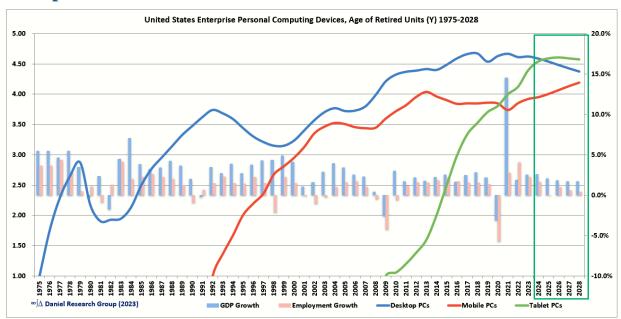
Total



Consumer

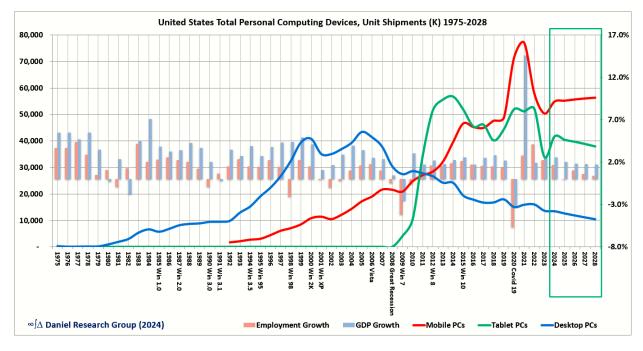


Enterprise

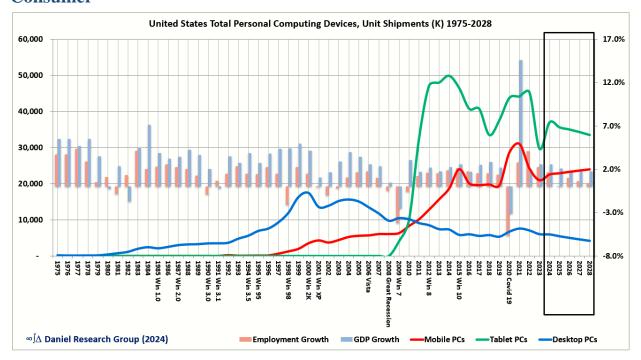


Mobile Phones Unit Shipments

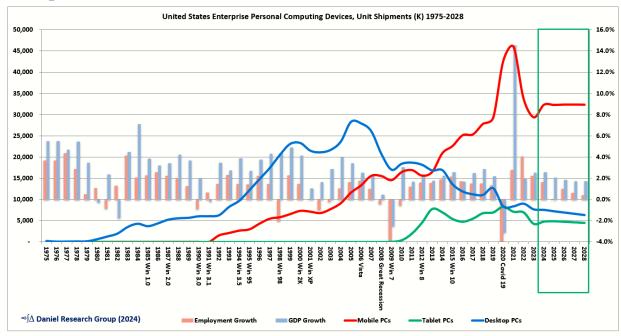
Total



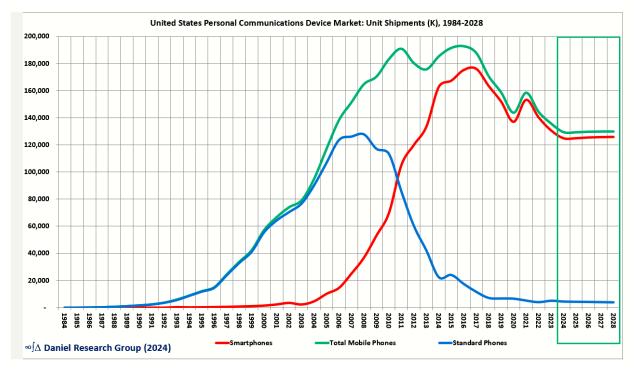
Consumer



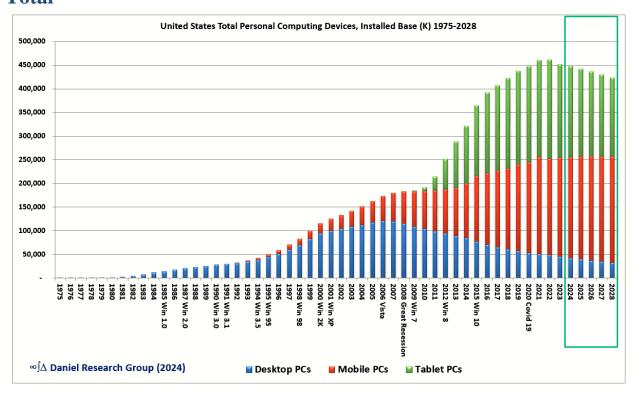
Enterprise



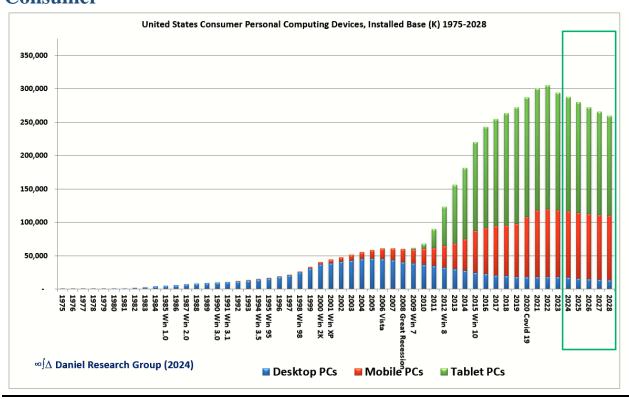
Mobile Phones



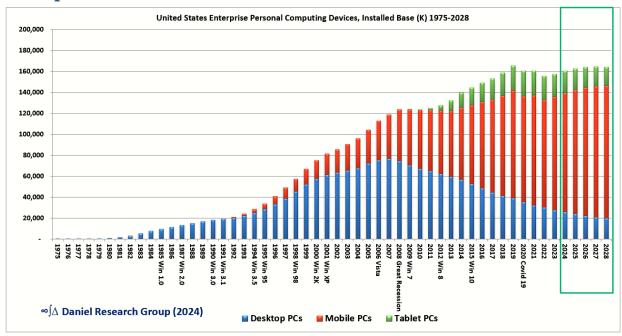
Installed Base Total



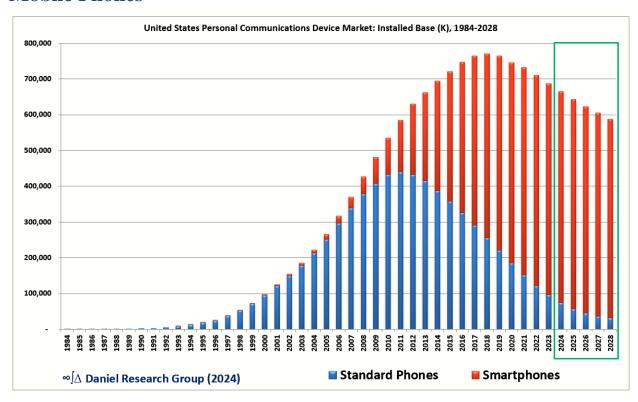
Consumer



Enterprise



Mobile Phones



Methodology

Forecasting Approach and Process

In order to understand our forecast conclusions, a review of our forecast approach is necessary. Although forecasts of Unit Shipments and Revenues are of most interest to our clients, we consider these to be output results with very little predictive properties in and of themselves. Rather we base our forecasts on understanding the trends and the influences on those trends of the following primary causal variables.

- **Total Available Market** (**TAM**) The number of potential buyers in the Consumer and/or Enterprise Segments.
- **Penetration** The percent of buyers, households, and/or businesses, that have, or will, purchase the product or service.
- **Density** the number of product or service units in use per penetrated household and/or business.
- Replacement Rate rate at which users are replacing older units with new ones. This is primarily measured in terms of the Replacement Cycle Length. The length of time it would take to replace all the current units in the Installed Base given the initial size of the Installed Base, the current year Unit Shipments, and the current year number of units removed from the Installed Base.

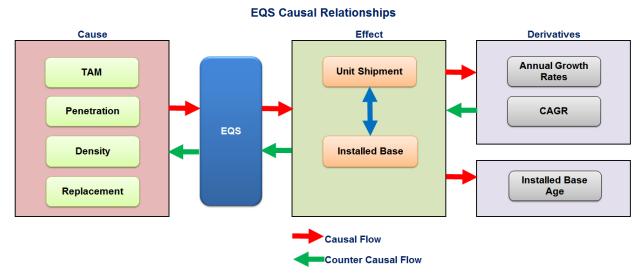
Our forecast approach proceeds in four modeling levels.

- 1. **Penetration** Top-Down Long-Term models that forecast future market penetration of the primary major products categories based on long-terms historical trends.
- 2. **Top-Down** The primary major products are split by segment (consumer and enterprise) and form factor, as needed.
- 3. **Base** Each individual product/segment/form factor forecasts are adjusted to reflect our analysis of the economic, demographic, technological, market and user behavior influencing factors.

4. **Aggregation** – The base forecasts are rolled-up to higher levels. While some of the output metrics such as Unit Shipments, Revenues and Installed Bases are additive, other such as Density, Penetration, Replacement Cycle Length, and Installed Base Age can only be computed using **DRG**'s proprietary **EQS** methodology. In most models, the Base models are adjusted through a calibration step such that the roll-up matches the Top-Down for a specified metric.

Models are neat, but markets are messy. Any market model is at best an idealized simplistic version of a complex real world process. How useful any model can be is a function of how well it encapsulates the basic infuencing relationships that drive cause and effect. When EQS models a Causal Flow, the four inputs compute the primary outputs: Unit Shipments and Insalled Base, as well as the derivative metrics Annual Growth Rates, CAGRs, and the Installed Base Average Age. For example, an increase in the penetration rate will result in an increase in Unit Shipments and/or an increase in the Installed Base, as well as changing the derivative metrics.

When **EQS** models a **Counter Causal Flow**, the logic flows in the other direction. An increase in the Unit Shipments will require an increase in one or more of the Causal variables, as well as changing the derivative metrics.



The strength of **EQS** as a market modeling and forecasting tool derives from two attributes;

- 1. The ability to run both Causal and Counter Causal logic.
- 2. A closed system of relationships that can only produce outputs that meet real world constraints and criteria set by the user.

Supporting Models

The **DRG Business Demographic Baseline and Forecast (BEDD)** is a database of United States Firms, Primary Firms, Establishments, and Payrolls by Private and Public Sectors, by 2-Digit NAICS industries, from 1998 to 2027. It is derived from data obtained from the US Census Bureau, the Bureau of Economic Analysis, the Bureau of Labor Statistics, the Department of Defense, and the Congressional Budget Office.

The **DRG United States AI Enabled Device Forecast 2024-2034** forecasts Unit Shipments, Revenues, Installed Base, Business and Household Penetration & Density, and Installed Base Age. Device end of life age, and Replacement Rates for Desktop and Mobile Personal Computer. Tablets and Smartphones. The models use currently available actual data within the **DRG** adoption model derived from similar historical device adoption statistics.

Forecast Updates

DRG will update its forecasts periodically as actual year-to-date results become available. Utilizing the **DRG ProjectionSolver and GrowthSolver** algorithms, new current year projections based on historic trended quarterly or monthly patterns are computed. Based on these projections, adjustments may be made to the primary **EQS** models.

Sources of Historical Data

Historical data was obtained from the following available sources including press releases, published reports and presentations, and publicly available databases.

Device or Metric	Unit Shipments	Installed Base/Penetration
Desktop PCs	Environmental Protection Agency	Computer Almanac
		eTForecaster
	IDC	International Telecommunications Union
		Worldbank
Mobile PCs	Environmental Protection Agency	Computer Almanac
		eTForecaster
	IDC	International Telecommunications Union
		Worldbank
Tablets	IDC	Pew Research Center
Mobile	Consumer Technology	Cellular Telephone Industries Association
Phones	Association	Centers for Disease Control and
		Prevention
	Telecommunications Industry	GSMA
	Association	International Telecommunications Union
		Organization for Economic Co-operation
	IDC	and Development
		Telecommunications Industry Association
		Worldbank
Households	US Census Bureau	
	Congressional Budget Office	
Businesses	Bureau of Economic Analysis	
	Bureau of Labor Statistics	
	Congressional Budget Office	
	Department of Defense	
	US Census Bureau	
	US Office of Personal	
	Management	

Data obtained from a variety of sources, often using different definitions and methodologies are frequently inconsistent with each other. **DRG** employs **EQS** to identify and correct these differences and produce historic time-series of Unit Shipments, Installed Bases, Replacement Rates, Average Ages, Densities and Penetration Rates that are internally consistent with each other, and correlate highly with external quantitative data and qualitative data criteria. **DRG** believes the resulting historical baseline is the most accurate complete accounting of the US Personal Device Market from its inception in 1975.

About Daniel Research Group

Daniel Research Group is a market research and consulting firm servicing primarily technology clients. Our primary focus is developing custom market models and forecasts. We support clients three ways.

- 1. We work independently or collaboratively with the client's own analysts to **produce custom** technology product/service **market models and forecasts.**
- 2. We work collaboratively with the client's own analysts to **design and develop the modeling applications** that they will use to develop their own market models and forecasts.
- 3. We **train client's analysts** in the theory and practice of technology market modeling and forecasting.

Most of our work utilizes the inventory of proprietary methodologies and algorithms that we have developed over more than 35 years. We have built technology forecasting market models for many major technology vendors, market research firms, and industry organizations. While our core competency is forecasting, our subject experience covers the entire technology and technology-enabled product/service landscape. We also support our engagements with traditional qualitative and quantitative research, as well as tactical and strategic consulting services.

Stephen J. Daniel - President

With over four decades in the Information Technology Industry, Mr. Daniel has developed a unique blend of Market and Technology experience coupled with a deep understanding of Market Research Methodology. His primary strength is in understanding the decision-making context within which the results of his research will be applied. This is manifested by his ability to design and execute studies that precisely meet client objectives in a timely fashion and at reasonable costs.



Mr. Daniel received his BS in Finance from Northeastern University and earned an MBA in Quantitative Analysis from New York University. He is a member of the American Statistical Association, American Economic Association, The Market Research Association of America, the American Marketing Association, National Association for Business Economics, and the Qualitative Research Association of America.

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